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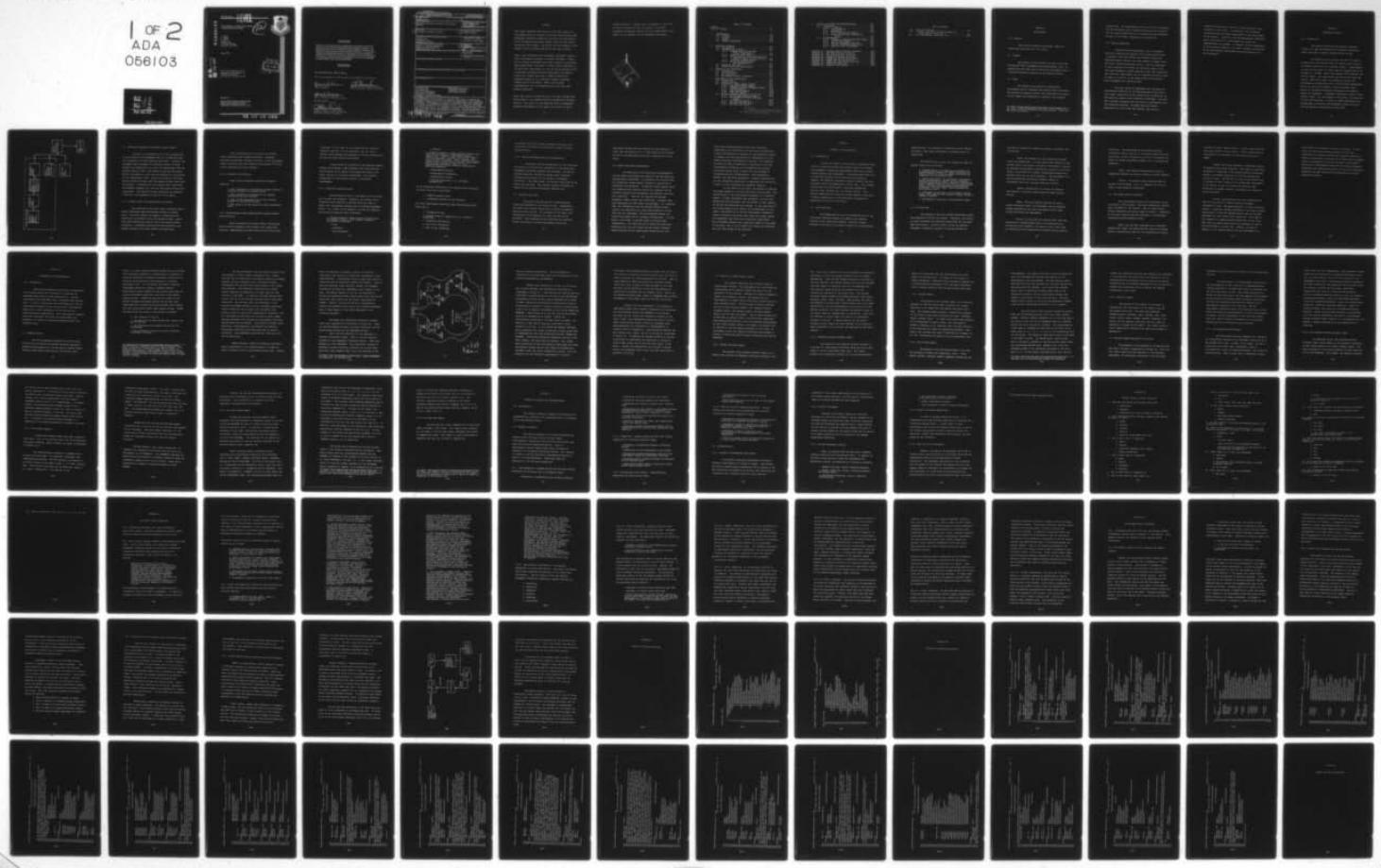
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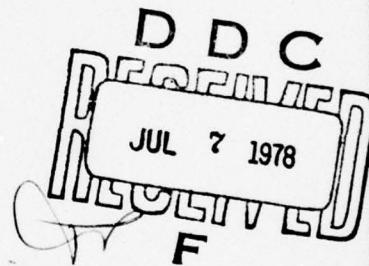
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F. Coker
L. Johnson
D. Smith
Logicon, Inc.
18 Hartwell Avenue
Lexington, MA 02173

March 1978

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Prepared for

DEPUTY FOR TECHNICAL OPERATIONS
ELECTRONIC SYSTEMS DIVISION
HANSCOM AIR FORCE BASE, MA 01731

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This Technical Report has been reviewed and is approved for publication.

Charles J. Hartman

CHARLES J. HARTMAN
Project Engineer

C.J. Grewe, Jr.

CHARLES J. GREWE, JR., Lt Col, USAF
Chief, Technology Applications Division

John T. Holland

JOHN T. HOLLAND, Lt Col, USAF
Chief, Standards & Evaluation Division

FOR THE COMMANDER

Stanley P. Dreska

STANLEY P. DRESKA, Colonel, USAF
Director, Computer Systems Engineering
Deputy for Technical Operations

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REPORT DOCUMENTATION PAGE			READ INSTRUCTIONS BEFORE COMPLETING FORM	
1. REPORT NUMBER ESD-TR-78-132	2. GOVT ACCESSION NO.	3. RECIPIENT'S CATALOG NUMBER	9	
4. TITLE (and Subtitle) Management Information System for ESD Program Offices.			5. TYPE OF REPORT & PERIOD COVERED July 77 - Nov 77 Final Report. Jul - Nov 77	
7. AUTHOR(s) F. Coker, L. Johnson, D. Smith			8. CONTRACT OR GRANT NUMBER(s) F19628-77-C-0178 New	
9. PERFORMING ORGANIZATION NAME AND ADDRESS Logicon, Inc. 18 Hartwell Ave. Lexington, MA 02173			10. PROGRAM ELEMENT, PROJECT, TASK AREA & WORK UNIT NUMBERS PE 64740F, Project 2237	
11. CONTROLLING OFFICE NAME AND ADDRESS Deputy for Technical Operations Electronic Systems Division Hanscom AFB, MA 01731			12. REPORT DATE March 1978	
14. MONITORING AGENCY NAME & ADDRESS (if different from Controlling Office)			13. NUMBER OF PAGES 176 42166 P.	
16. DISTRIBUTION STATEMENT (of this Report)				
17. DISTRIBUTION STATEMENT (of the abstract entered in Block 20, if different from Report)				
18. SUPPLEMENTARY NOTES				
19. KEY WORDS (Continue on reverse side if necessary and identify by block number) Automated Tools Management Requirements Cost Estimating Requirements Analysis Functional Requirements System Specification Information Processing Management Information System				
20. ABSTRACT (Continue on reverse side if necessary and identify by block number) This final report is the result of an initial study effort to identify the management information needs and to define the requirements for an integrated information system within the AF Electronic Systems Division (ESD) acquisition environment. The Management Information System (MIS) functional requirements for the ESD Program Office are defined in terms of the Computer-Aided Design and Specification Tool. The development of the computer data base and a description of the MIS structure is included in the report. This report addresses management areas such as cost/budgeting, scheduling, tracking capabilities, and ECP control.				

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PREFACE

This report documents the results of the first phase of a three-phase study to identify the System Program Office (SPO) management information needs and to define the requirements for an integrated information system within the ESD system acquisition environment. The second and third phases of this project were not accomplished due to the lack of funds.

Phase 1 was to determine the management information system (MIS) requirements necessary to support SPO needs. Phase 2 was to evaluate government-owned MISs relating to satisfying those requirements identified in Phase 1 and to determine if the data input requirement for the MIS can be satisfied from a previously developed Computer-Aided Design and Specification Tool (CADSAT) data base. Phase 2 also was to recommend whether or not automated linkage is possible between the MIS and CADSAT. Phase 3 was to make recommendations for the implementation of the MIS under several suboptions.

Since this report is based upon only the tasks accomplished during Phase 1, the contents must be evaluated as tentative results. The pursuit of the perceived needs of management personnel documented in this report may or may not yield

tangible benefits. Further work is necessary in this area and should concentrate upon the purpose of existing management information systems and their application to SPO needs, with an emphasis on new management techniques.



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SECTION 1

INTRODUCTION

1.0 Overview

This section presents the purpose, scope and background associated with this report.

1.1 Purpose

The purpose of this project has been to evaluate ESD program office management-information-system (MIS) (1) capabilities and needs and to define the requirements for an integrated information system for ESD program offices.

1.2 Scope

This project has resulted in establishing requirements for an integrated ESD program office MIS which can provide the program director with information concerning project budget and expenditures, schedules, and tracking

(1) NOTE: Three abbreviations are used in this report for the program office management-information-system. These are MIS, mis, and mainsy.

capabilities. The requirements definition of this integrated MIS was developed using a computer-aided analysis technique, and the reports describing this integrated MIS are presented as part of this report (Appendices 40 through 80).

1.3 Project Background

ESD/TOI has been developing a set of automated tools for assisting ESD program office system acquisitions. In addition, ESD staff offices and program offices have developed special purpose data base systems to support their particular system acquisition efforts. The task undertaken in this study was to evaluate the technical nature of the data base management systems employed at ESD and to determine the functional requirements for an integrated MIS which could be used by a majority of ESD program offices for meeting their management and reporting needs.

One point should be remembered when reviewing the requirements definition of the MIS presented in this study. This report summarizes the MIS capabilities envisioned by the ESD staff and program office personnel interviewed. The data base developed represents the definition of requirements that the interviews revealed. Although additional phases associated with this study were planned, they were not

accomplished because of the loss of ESD/TOI project funds allocated to this study. In particular, the MIS design activities would have been accomplished in the later phases of the project. Therefore, the MIS requirements identified herein need additional review before any design and implementation can proceed. In essence, the MIS represented in this technical report is an "ideal" concept as envisioned by the ESD personnel interviewed and as evaluated by the study personnel.

SECTION 2

TECHNICAL APPROACH

2.0 Introduction.

This section describes the technical approach (Figure 2-1) used to determine the management information needs envisioned by several program offices at ESD.

The objective of the effort has been to identify automated MIS requirements which can enable program offices to maintain better cost and schedule control. "Requirements" as used in this report are those specific capabilities to be included in a system. These requirements can be measured and readily tested. The requirements defined at this stage are "ideal"; additional effort is necessary to reduce the requirements to those which can be realistically implemented. An MIS is used in this report to mean any manual, semi-manual, or automated information processing activities in support of management. Management information covers a broad range of areas. For the purpose of this study, the focus was on costs and schedules. A review of other requirements was accomplished to determine the management context in which cost and schedule information is being used.

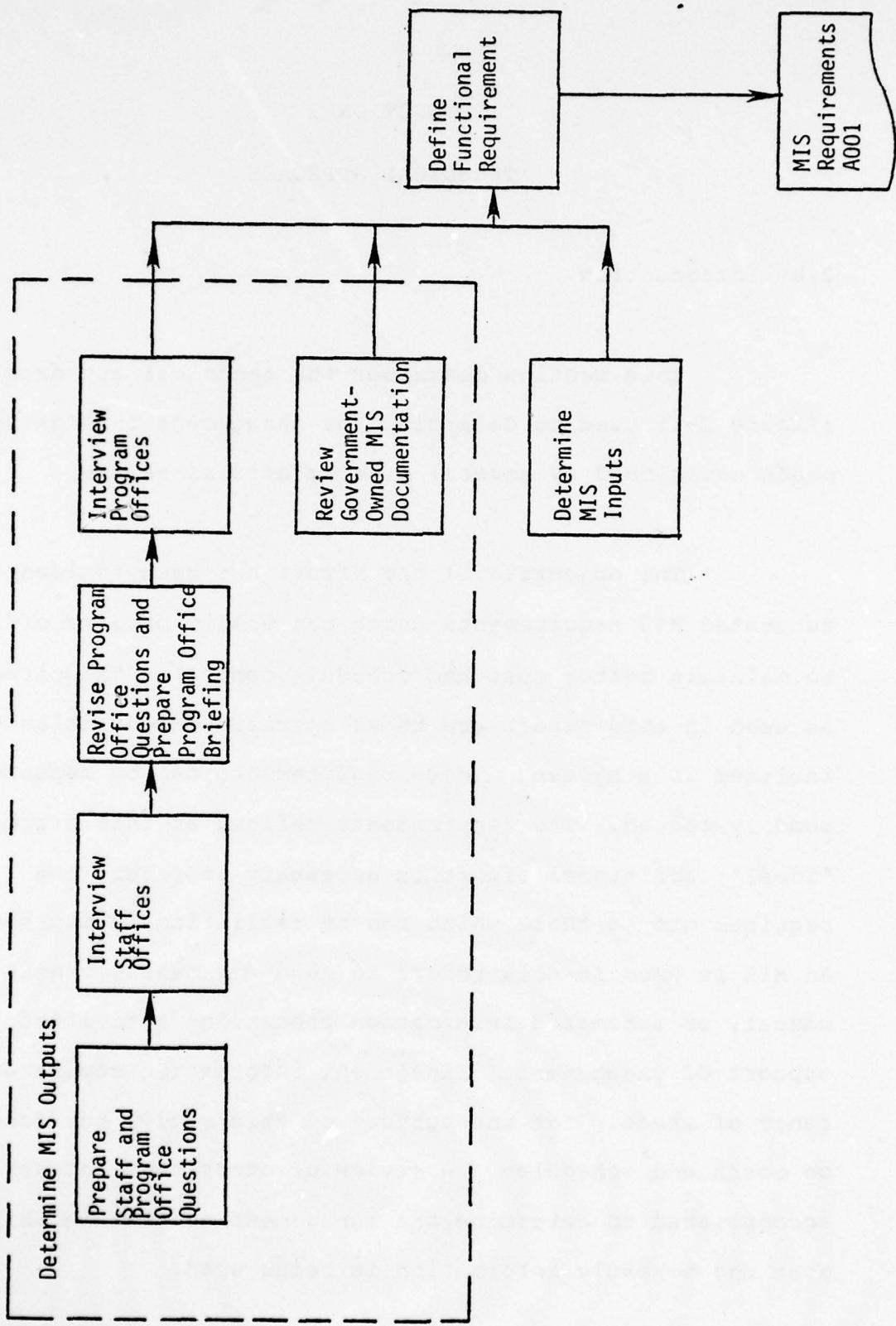


Figure 2-1. Technical Approach

2.1 Determine Management Information System Outputs

The key to an integrated MIS is the representation of both technical and management data in a common data base (not necessarily a single physical data base). Technical and management data necessary for effective control of these projects was determined as a result of interviewing staff and program offices at ESD. The outputs of any MIS that would fulfill the needs of a user must by necessity be a derivative of his informational need. During the course of this study, ESD/TOI identified those staff and program offices which were interviewed. A guideline for the program office interviews was prepared (Appendix 10), and four ESD program offices were interviewed. The results of these interviews are presented in Section 3 and Appendices 20 and 30 of this report.

2.1.1 Prepare Staff and Program Office Interviews

The objective of the staff office interviews was to obtain information about ESD program offices in several areas. The staff offices are capable of identifying the operational environment of the ESD program offices. Inputs from staff offices were used to aid in the program office interviews. Information required from and provided to the program offices by the staff offices was identified.

Since the objectives of the staff and program office interviews were slightly different, a somewhat different interviewing technique was used. While the program office interviews were more guided and structured, the staff office interviews were more informal.

2.1.2 Interview Staff Offices

Staff office interviews covered four general questions:

- o What information is required by program offices in reporting outside the program office?
- o What information is provided to the program offices by the staff offices?
- o What aid and assistance do the staff offices provide to the program offices?
- o What areas of an MIS should the study concentrate upon?

2.1.3 Revise Program Office Questions and Prepare Program Office Briefing

While interviewing the staff offices, the program office interview guideline was revised as new inputs were obtained. Approximately one week after the end of the staff

interviews a final draft of the program office interview guideline (Appendix 10) was completed. At this time a general review meeting was scheduled to solicit comments from TOI and the staff offices interviewed.

A rough draft of a briefing to the selected program offices was prepared a week preceding this review meeting. This briefing was to explain the purpose and scope of the study, and how it was being accomplished. The briefing concentrated on the program director's information requirements.

2.1.4 Interview Program Offices

As mentioned previously, the emphasis of this study was on costs and schedules. Therefore, the program office interviews were organized to address these two areas in detail with the program director and his business management office. As a result of the emphasis on costs and schedules the following categories were identified:

- o Primary Concerns - These concerns include costs and schedule areas in which minimum automation assistance is available.
 - Cost
 - Schedules
 - Data Management

- Planning

- o Secondary Concerns - These concerns include areas where the government has developed automated capabilities. However, these capabilities require further development, application, training, and organizational acceptance. These secondary concerns impact several of the primary concerns listed above and have been included in order to aid in understanding the primary concerns, specifically costs and schedules.

- Requirements Analysis

- Requirements Traceability

- Configuration Control

- Clerical Assistance, e.g., automated documentation

In the categories identified by the program office directors, two major areas were investigated:

- o Reports currently used

- o Information desired but not available

For those requirements identified other determinations were made such as:

- o Frequency of need

- o Current status of capability (e.g., manual or automated)

- o Automation desirability

- o Use of the information

- o User of the information

The program office's business management personnel were relied upon for detailed information to assist in these determinations.

2.1.5 Review Government-Owned MIS Documentation

In parallel with the preparation for the interviews and during the interviewing, documents of government-owned management information systems were reviewed. The ESD and National Technical Information System (NTIS) automated libraries were searched on the subject of management information. The large number of abstracts identified by the search were reviewed. The relevant documents reviewed are listed in the selected bibliography (Appendix 90).

2.2 Determine MIS Input

MIS inputs were defined which correlated with output data gathered in the interview task. Subsequently, the inputs were further broken down to locate the specific sources of their origin. At this point in the study, the minimization of the quantity of input data was not an objective. Some reduction of the input data was achieved during the course of the MIS requirements definition.

Additional analysis and the reduction of the quantity of input data was planned for in a later phase of this project but was not accomplished due to early termination of this study.

2.3 Define Functional Requirements

The definition of the functional requirements of the MIS began by analyzing the results of the ESD staff and program office interviews. In analyzing the interview data, the information system aspects required by regulations or directives were extracted. In addition, those aspects which the program office directors believe are required for the effective program office management and technical functions were identified. Once all the required and desired management system outputs were identified, a computer data base description of each output was developed. As a separate task, the information which the program offices receive (inputs) was identified and a data base definition of each input was also developed. The relationships between the outputs and inputs was not a primary consideration. At this point in the study, it was the intent to define these independently. The next step was to define the high-level functions which link the inputs and the outputs together. These functions and the input/output definitions at this

stage were characteristically high level functional requirements and represented the high level relationships without consideration or emphasis on implementation aspects. In essence, the data base definition represented only the global functional requirements of the MIS. This approach provided the means of generating a definition of the MIS requirements as revealed by the interview and analysis activities without being troubled with the problems of inconsistencies and incompleteness. More importantly, however, the data base represented a complete repository of all the information identified or associated with the MIS as a result of the interviews and subsequent analysis.

At this point in the study, the process of reducing the global aspects of this MIS definition could proceed. The clarification of the requirements proceeded in an iterative manner. As more refinements were generated, the data base definitions were corrected, and the impacts on other aspects of the MIS were determined and refined. At the conclusion of the initial phase of this study, and as represented in this report, the definition of the MIS requirements represents a range of detailed information from high-level global aspects to intermediate and lower-level functional requirements. This refinement process was a continuing aspect of this phase of the study, and it was an aspect that would have continued into the later phases of this project.

SECTION 3

SUMMARY OF ESD INTERVIEWS

3.0 Introduction

During the course of this project, discussions were held with several ESD staff and program offices to identify the management information requirements which each of these offices believe need improvement. Discussions were held with two ESD staff offices (the Directorate of Acquisition Support, and Technical Integration Division (TOST)) and four divisions within the Comptroller's Office (AC). Four program offices were also interviewed. They were OCN/TRACALS, UCL/PAVE PAWS, DCV/SATIN IV, and YW/E-3A (AWACS). This section summarizes the findings of these separate interviews. A complete description of the interviews is presented in Appendices 20 and 30 of this report.

3.1 TOST Interviews

TOST emphasized the need for standardization of the information exchanged between all agencies and commands involved in the acquisition process. Although liaison personnel have proven to be useful conduits for intra-command

communications, the exchange of information across commands and agency lines needs improvement by standardization of terminology.

From TOST's point of view the information areas of special concern are as follows:

- o Standardization of terminology, Automated Data Processing data elements and computer programs for similar systems in order to enable collection and comparison of cost/schedule data.
- o Common hierarchies for operational requirements, system hardware/parts, system software (Computer Program Configuration Items), functional specialties (Work Breakdown Structure, engineering specification trees, configuration/engineering change proposal accounting, work unit codes, parts breakdown and provisioning lists).
- o Development of efficient, user-oriented optimum repair level analysis and logistics support analysis computer programs
- o Development of realistic life-cycle-cost models

3.2 AC Interviews

The concerns of the four offices interviewed within the Comptroller's Office are similar. Therefore, the results of these interviews are presented collectively for AC rather than individually. From AC's point of view the specific management information concerns for program offices are

estimating, scheduling, budgeting, planning, analyzing, and forecasting.

First, the schedule and cost estimating process should be standardized. A single methodology applied to each program office can provide a savings in the manpower required to generate the estimates, decrease the workload of the staff office, and provide for a better understanding between the program office and the staff personnel. The development of a single methodology facilitates feedback leading to refinements which will increase budgeting accuracy.

Second, determination of tasking and manpower requirements is manually accomplished and needs improved methods.

Third, detailed budgeting methods for annual budget submissions need to be developed, and the budgeting process performed by the staff and program office needs further definition and improvement.

Fourth, not only does the program office need the assistance of computer-aided tools in the preparation of various plans and documents, but there is also a real need for identifying the inconsistencies between various planning

activities. The development of the project planning information should allow for an interface between planning activities, as well as provide the ability to determine the impact of system requirement changes (e.g., on budgets and schedules).

Fifth, the program office should be able to communicate progress to external agencies or other commands.

Finally, the program office should be able to project future problems (e.g., in schedule and cost) in order to make necessary adjustments.

3.3 ESD Program Office Interviews

Four ESD program offices were interviewed during the course of this project. They were OCN/TRACALS, OCL/PAVE PAWS, DCV/SATIN IV, and YW/E-3A. Each of these program offices identified two primary areas of concern: timeliness of cost data received from the contractor, and processing engineering change proposals (ECPs).

First, the cost data available from contractors through CPRs, CSSRs, and CFSRs does not satisfy the program office's informational needs nor the requirements to report

progress to higher command levels. In most cases this data lags weeks behind the real events. A more timely means of transmission and evaluation of contractor cost data is needed.

Second, ECP review consumes a considerable amount of program office human resources. The number of ECPs being processed is increasing in the program offices interviewed; however, the methods employed in the review process are primarily manual. The ability to track the ECP process and to evaluate an ECP's impact on the established requirements of the system, as well as on cost and schedule, were identified as primary concerns. Automation was viewed as highly desirable.

Finally, one program office (OCN) identified the need for the ability to produce contract documents (Statements of Work, and Specifications) in a more methodical fashion. Information system assistance in this area has been accomplished in some ESD program offices, but has not been addressed on a more global basis within ESD. This need is more apparent in basket program offices such as OCN, where more than one system specification and statement of work is being developed at a given time. However, the need is apparent in all program offices when the development of a

specification or statement of work is initiated. At this time, each ESD program office proceeds with the RFP preparation by a manual process which requires attention to numerous contracting regulations at the same time the program office is attempting to finalize the user's requirements. Assistance in requirements definition and contract document preparation was identified as being an area where information processing can make significant contributions to the ESD acquisition process.

SECTION 4

DISCUSSION OF MIS REQUIREMENTS

4.0 Introduction

This section presents the functional requirements of an integrated MIS for the control of technical and management data within an ESD program office. The MIS requirements were developed using a computer-aided analysis tool. In order to facilitate the understanding of the MIS requirements produced by this analysis tool, this section begins with a brief description of the tool and its report-generation capabilities. Once these general concepts have been introduced, the actual MIS requirements are presented in a series of computer-generated reports with supporting text.

4.1 CADSAT Overview

The MIS requirements associated with this study were defined and analyzed by project personnel employing a computer-aided analysis tool called Logicon Extended CADSAT (Computer-Aided Design Specification and Analysis Tool).

CADSAT is a large computer program package which has evolved from university research (1) concentrating on developing a means for describing information processing systems and for recording and analyzing the descriptions in a machine processable form. In 1973 ESD/TOI initiated an advanced development project to acquire a computer assisted requirements analysis capability which would facilitate the system requirements definition activities in ESD system program offices. CADSAT was acquired as a result of the ESD/TOI advanced development project and has been used experimentally in several ESD program offices, most notably the Joint Surveillance System (JSS) program office. CADSAT was used during the course of this project to define:

- o the functions of the MIS
- o the quantities of data flowing into, within, and out of the MIS
- o the interface points between the MIS and its environment
- o the attributes (values) of the MIS functions, interfaces, and data

(1) University of Michigan has developed software under ESD/TOI contract F19628-76-C-0197 to support CADSAT. Also other related work is performed under the University of Michigan ISDOS Project. The extended version used in this project is a modification developed by Logicon under ESD/OCU contract F19628-76-C-0218 to facilitate applications to large military systems.

The MIS requirements were not entered directly into the computer in their original conceptual form. CADSAT requires that the functional requirements entered into CADSAT computer files be organized into a hierarchical model representing the top down functional breakout of the system being defined. The methodology associated with CADSAT further requires the generation of unique names for each function in the model. In addition, the data flowing into, within, and out of the MIS being defined must be explicitly identified. Once the MIS model was determined, it was entered into CADSAT computer files by following prescribed format conventions and by typing the information into computer files via interactive communication terminals. The MIS requirements files were then utilized by other CADSAT computer programs which analyzed the requirements definition and generated various reports. The process of CADSAT report generation, review/analysis, and updating the computer requirements definition data base continued for several iterations. This methodology provided for visibility into the MIS definition.

CADSAT provides a means of describing information system requirements by the identification of a number of types of objects and the relationships between them. Objects

which are involved in creating, storing, or using the information from the MIS are identified (INTERFACES or REAL WORLD ENTITIES). The physical units by which data enters or leaves the MIS are identified (INPUTS and OUTPUTS). Units of data are described (SETS, ENTITIES, GROUPS, and ELEMENTS) followed by the functions (PROCESSES) which operate on the data. The dynamic aspects of the MIS are described by stating the conditions which trigger events over time and the activities which result from the events (CONDITIONS and EVENTS). Finally, the size of the MIS is described by stating the parameters which define size (System Parameters). Each of these aspects is more fully described in the following paragraph.

The CADSAT MIS requirements definition includes three basic components as illustrated in Figure 4-1. These are the MIS PROCESS structure, MIS data structures, and the relationships between the MIS PROCESSES and data.

First, the MIS functions (1) are organized in a top-down hierarchical manner. That is, the top function (PROCESS) is the management-information-system. Under this PROCESS are other PROCESSES. The hierarchical breakout of PROCESSES (process structure) continues for as many other additional lower PROCESS levels until the functions of the

(1) Note: For the purpose of this study, CADSAT PROCESSES are equivalent to MIS functions

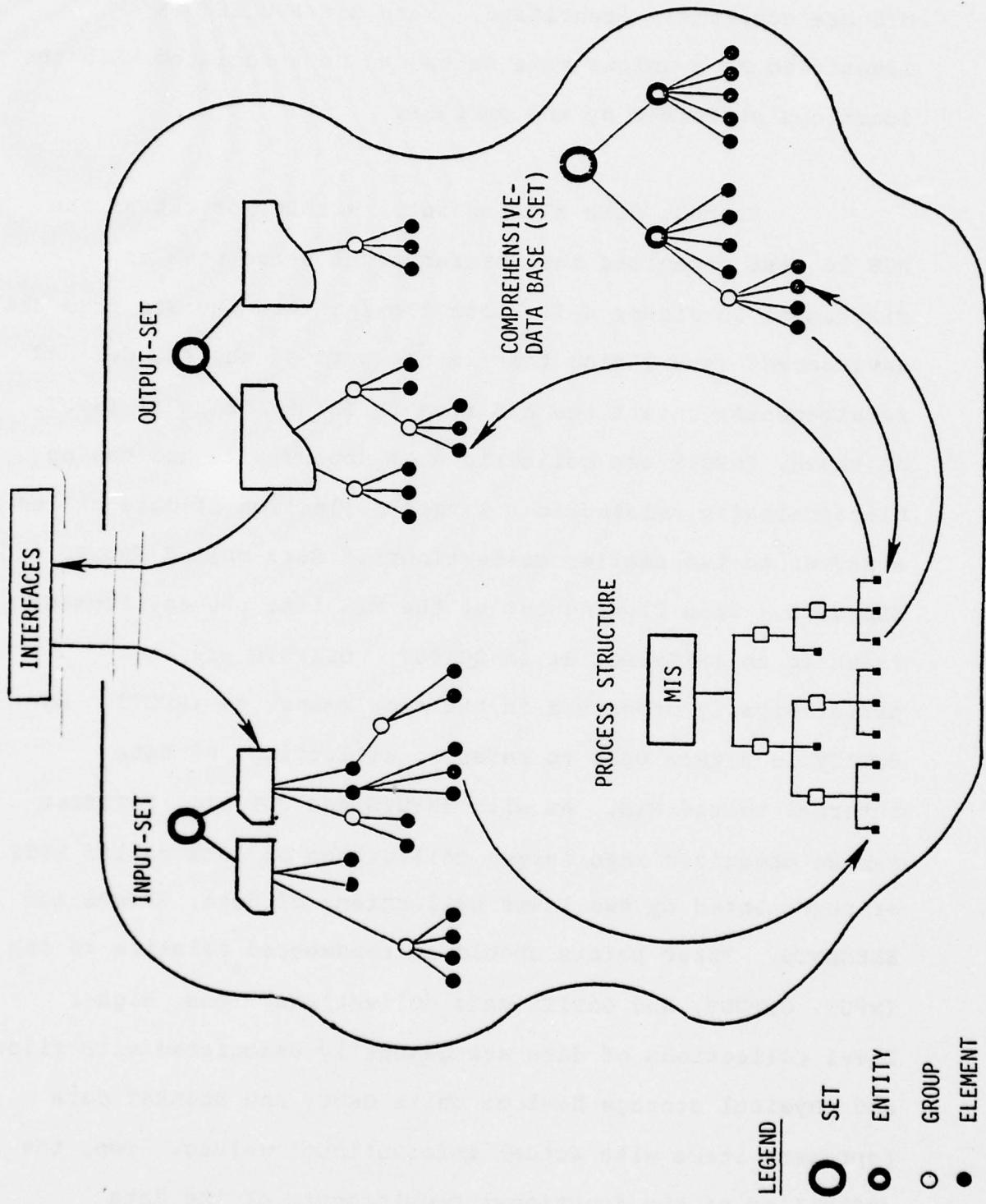


Figure 4-1 Schematic Diagram of CADSAT defined MIS,
Structures and Data Flow

MIS are completely identified. Each MIS PROCESS is identified by a unique name which can be associated with the functions performed by the PROCESS.

Second, data flowing into, within, or out of the MIS is also organized into hierarchical structures as diagrammed in Figure 4-1. Data flowing into the MIS from the environment (everything that is not part of the MIS defined requirements) enters the MIS from an INTERFACE as an INPUT. As shown, INPUTS are collections of stored data and may be hierarchically related to a larger collection of data called a SET or to two smaller collections of data called GROUPS and ELEMENTS. Data flowing out of the MIS into the environment exits to an INTERFACE as an OUTPUT. OUTPUTS are hierarchically organized in the same manner as INPUTS. An ENTITY is a term used to refer to collections of data internal to the MIS. As with INPUTS and OUTPUTS, ENTITIES can be organized into larger collections of data called SETS or represented by two lower collections of data, GROUPS and ELEMENTS. Three points should be remembered relative to the INPUT, OUTPUT, and ENTITY data collections. One, higher level collections of data are generally associated with files and physical storage devices while GROUP and ELEMENT data represent items with actual informational values. Two, the definition of the functional requirements of the data

structures (also process structure) proceeds from the top of the hierarchy structure and continues down until the level of detail satisfies the known requirements of the MIS. That is, some branches of these structures will naturally extend beyond the level of detail of other branches in the same structure as the definition of the MIS requirements are identified and entered into the computer files. Third, the relationship between higher levels of PROCESSES more directly corresponds to the higher levels of the data structures.

Finally, the third component of the CADSAT MIS requirements definition includes information which describes the relationships between the PROCESSES in the process structure and the various data sublevels contained in the input, output, and comprehensive-data-base SETS of the MIS. These relationships include linking the PROCESSES which receive/generate the information to INPUTS/OUTPUTS or internal units of information. This effectively defines the data flowing into, within, and out of the MIS as illustrated in Figure 4-1. In addition the dynamic behavior of the MIS is described by identifying the conditions or situations which trigger events and the actions which result in the events. Further MIS descriptions are included to define various MIS parameters such as size and other quantities or qualities of the MIS.

4.2 Overview of CADSAT Report Formats

This section describes five different types of CADSAT report formats. This description will facilitate the understanding of the specific CADSAT MIS reports at the conclusion of this section. Although the reports themselves appear to be complex in nature, they present the MIS requirements in a manner which illustrates the data base in a human readable format. The five types of reports selected are the Process Structure Report, the Formatted Problem Statement Report, the Contents Report, the Data Process Report, and the Name List Report. Each of these reports will be described in general terms in the following subsections. These descriptions provide a brief but detailed understanding of each report format; however, the reader, who desires only an overview of the MIS reports contained in this study, is encouraged to skip this technical discussion and proceed to section 4.3 where the specific reports describing the MIS are presented.

4.2.1 Process Structure Report

The purpose of the process structure report is to present the hierarchy of PROCESSES (functions) defined in the

MIS. This report format is an aid to analysts in maintaining consistency in the MIS process structure using the CADSAT methodology. Since the MIS process structure is defined in a top down approach, the project analyst can review the process structure report to determine that all the PROCESSES have been defined, named correctly and inserted into the hierarchical breakdown at the proper level. The process structure report presents the process structure under three headings: COUNT, LEVEL, and NAME. NAME presents the name of the PROCESS in the structure, LEVEL presents the level number associated in the name corresponding to its position in the process structure, and COUNT presents the position (line) in the report where the PROCESS name is printed out. Each level is indented to further accent the idea of a hierarchical breakout of the MIS. A summary section for the report provides a count (under the COUNT heading) of the number of names presented at a given level (as designated by the LEVEL heading).

4.2.2 Formatted Problem Statement Report

The purpose of the formatted problem statement is to present all descriptive information about any one or more names in the MIS requirements data base. This report presents all information available for all selected PROCESS

names in the data base and its relationships with other objects in the data base. The format of this report is easily understood by observing those included in Appendix 50. A formatted problem statement of all MIS names effectively gives a complete output of the MIS requirements data base.

4.2.3 Contents Report

The purpose of the contents report is to allow the analysts to view the entire data structures (all levels) described in the CADSAT MIS requirements definition data base. The contents report presents a hierarchical breakout of all levels of data below selected data types (ENTITIES, INPUTS, OUTPUTS, SETS). All names which these types consists of are designated as level 2 names. This hierarchical breakout continues to all sublevels until the data structure of the selected data types are completely presented. Each name of the selected data type is identified by a number (1*, 2*, etc.) designating its position in the hierarchical list.

4.2.4 Data Process Report

The purpose of the data process report is to show the interaction between MIS information (data - SETS, INPUTS, OUTPUTS, ENTITIES, GROUPS, ELEMENTS) defined and the

MIS PROCESSES. The report also shows the data dependencies among MIS PROCESSES and possible deficiencies in the descriptions of the MIS PROCESS. The data process report generated for this study presents all the data required for each particular MIS PROCESS. This form of data process report aids in identifying PROCESS names which do not interact with data or are not consistently defined with respect to the manner in which they use data. The data process report focuses on two matrices generated by CADSAT using the MIS requirements definition in the computer.

The first matrix (data process interaction matrix) shows the relationships between data types (SETS, INPUTS, OUTPUTS, ENTITIES, GROUPS, ELEMENTS) on the left hand edge of the matrix (rows) and the MIS PROCESSES which are itemized across the top of the matrix (columns). The relationship of a data type to a PROCESS is identified in the matrix by an entry value (r, u, d, a, f, l, or 2) at the intersection of a row and column. The legend of these entry values is included in the report listing. The second matrix (data process matrix (incident)) produced in the data process report shows the relationship between each PROCESS to all other MIS PROCESSES based on the information contained in the first matrix. (1) In this square formatted matrix (the rows and

(1) Note: This implies that the second matrix does not indicate all the relationships between the PROCESSES

columns are numbered identically and represent the PROCESSES in the columns of the first matrix) an asterisk(*) at the intersection of a particular row and column of the matrix designates that the PROCESS represented by the row derives or updates some information which is used by the PROCESS represented in the column.

4.2.5 Name List Report

The purpose of this report is to present an alphabetized list (dictionary) of all names in the MIS requirements data base. The name type (ATTRIBUTE, ATTRIBUTE-VALUE, CONDITION, EVENT, INTERVAL, SET, INPUT, OUTPUT, ENTITY, GROUP, ELEMENT, PROCESS, INTERFACE, and others) and the synonyms associated with each name are presented in columns on the report. This report format is easily understood by observing the name list included in Appendix 80.

4.3 Detailed CADSAT Description of the MIS

The purpose of this paragraph is to describe each MIS report included in Appendices 50 through 80. Since the five report types have been described in the preceding paragraphs, the descriptions contained in the following

paragraphs will concentrate on certain key points concerning the MIS.

As stated earlier, the requirements definition of the MIS presented in this study and the CADSAT-generated reports presented in the appendices should be reviewed with the following points in mind. This study represents the results of the definition of the MIS capabilities envisioned by the ESD staff and program office personnel interviewed. The data base developed represents the complete set of requirements revealed by the interviews. The MIS requirements identified herein would need additional review before any design and implementation of a MIS could proceed. In essence, the MIS represented in the following reports shows the "ideal" concept as envisioned by the personnel interviewed and as evaluated by study personnel.

4.3.1 MIS Process Structure Report

The MIS Process Structure (Appendix 40) represents the hierarchical breakout of all PROCESSES (functions) of an ESD program office MIS. As seen in this report, the MIS is broken down into three level 2 PROCESSES: (count 2) user-functions, (count 45) operations-support, and (count 56) mis-maintenance. Each of these level 2 PROCESSES is again

broken down into more subprocesses. Each subprocess further identifies the functions of the PROCESS immediately above and, as stated earlier, the sum of the functions of the PROCESSES at any level in the process structure represents the total functions of the PROCESS at the next higher level. For instance, the MIS, user-functions, reporting-capabilities are (count 4) life-cycle-cost-analysis, (count 9) financial-planning-tracking, (count 14) schedule-planning-and-tracking, (count 20) requirements-analysis, (count 29) traceability-analysis, (count 35) configuration-accounting, (count 36) ecp-impact-analysis, (count 37) problem-tracking, and (count 40) user-requested-nonstd-analyses. Review of the process structure in conjunction with the detailed information contained in the formatted problem statement report (section 4.3.2 and Appendix 50) will provide a complete description of each PROCESS and its functions.

4.3.2 MIS Formatted Problem Statement Report

As discussed earlier, the formatted problem statement report merely dumps all the available information on each object desired in an easily readable format. The report included in this study represents the data known for all the MIS PROCESSES. For example, the PROCESS (function)

for the MIS can be found between lines 1 and 11 of this report (Appendix 50). This section of the report identifies the PROCESS name (management-information-system), synonyms (mainsy, mis), textual description, and the subparts (PROCESSES below the MIS, i.e., subprocesses). In another example, the problem-tracking PROCESS section of the formatted problem statement (lines 393 - 405) is linked to a memo by a CADSAT statement in line 401. The actual memo (problem-tracking-examples) appears between lines 416 and 428. In addition, the problem-tracking PROCESS is a subprocess to the reporting-capabilities PROCESS (line 404)

4.3.3 MIS Contents Reports

A thirty page contents report has been included in this study. This is the contents report for the MIS selected data types (ENTITIES, INPUTS, OUTPUTS, and SETS) as described in section 4.2.3.

The contents report included in Appendix 60 is divided into three SETS: the input-set, output-set, and comprehensive-data-base. The MIS input-set is presented in the first section of the report (level 1: 1*, lines 1 through 200). This section is followed by the output-set (level 1: 2*, lines 1 through 577). The last SET is the

comprehensive-data-base (level 1: 3*, lines 1 through 222). For each of these three sections, the level 1 data types are broken down into additional levels (2,3,4,5,6). The following example demonstrates how to read the contents report. The input-set (1*) can be broken down into ten level 2 INPUTS (lines 1, 55, 100, 132, 151, 167, 184, 198, 199, 200). The system-acquisition-plan-init (INPUT, line 1) is further broken down into thirty (level 3) groups and elements.

INPUTS flow into the MIS from the environment (everything that is not part of the MIS defined requirements) from an INTERFACE. These MIS INPUTS (input-set, 1*) are collections of stored information which are hierarchically broken into successive levels much like the process structure.

The MIS OUTPUTS in this report (output-set, 2*) represent the information which flows from the MIS to the environment (to an INTERFACE). MIS INTERFACES represent all objects which are involved in creating, storing or using the information flowing into or out of the MIS. These may be organizations, persons, or devices belonging to other systems.

Finally, the last SET (comprehensive-data-base, 3*) represents that information which is entirely within the MIS environment. This information is accessed by the MIS PROCESSES in accomplishing its functions.

4.3.4 MIS Data Process Report

As described earlier, the data process report represents the relationships of information (data) in the MIS to the MIS PROCESSES by means of a matrix called the data process interaction matrix. In addition, a second matrix contained in this report (the process interaction matrix (incidence)) shows the relationship of each MIS PROCESS to all other MIS PROCESSES. The remainder of this section will describe some aspects of the two matrices contained in the MIS data process report (Appendix 70).

First, the data process interaction matrix represents the relationships between the MIS information (data - SETS, INPUTS, OUTPUTS, ENTITIES, GROUPS, ELEMENTS) defined and the MIS PROCESSES. The side of the matrix (rows or i) represents the MIS information (data), while the top of the matrix (columns or j) represents the MIS PROCESSES. The matrix is preceded by a complete list of row (data types) and column (PROCESSES) names. The relationship between each MIS

information type and the MIS PROCESSES is identified in the matrix by an entry value (r, u, d, a, f, 1, or 2) at the intersection of a row and column. The legend of these entry values is presented immediately above this first matrix in the report. The following three examples demonstrate how to interpret the data process interaction matrix presented in this study (Appendix 70). As seen in this report, the weekly-cost-updates (GROUP, row 24 or i) is received or used by the MIS generate-cfsr function (PROCESS, column 11 or j) according to the entry value (r) in the matrix at the intersection of the row (24) and column (11), page 70-7. In addition, this same GROUP is also received or used by the MIS generate-cpr function (PROCESS, column 10 or j). A third example is the current-cfsr-report-date (ELEMENT, row 31 or i) which is updated by the MIS generate-cfsr function (PROCESS, column 11 or j), page 70-8.

The second matrix presented by the data process report is the process interaction matrix (incidence). This report merely shows the relationships between each MIS PROCESS (as itemized in the columns of the first matrix) to all other PROCESSES in the MIS. (1) In this square formatted matrix the rows and columns represent all MIS PROCESSES. Where an asterisk(*) appears in the intersection of a row and

(1) Note: This implies that the second matrix does not indicate all the relationships between the MIS PROCESSES, but merely those which are exhibited by the first matrix.

column, it means that something derived or updated by a PROCESS on the side of the matrix (row or i) is used by a PROCESS on the top of the matrix (column or j). For instance, something derived or updated by the input-processing-capabilities function (PROCESS, row 33 or i) is used by the generate-network-data function (PROCESS, column 16 or j), page 70-20. (1)

4.3.5 MIS Name List Report

The MIS name list report (Appendix 80) is the final report included in this study. This report merely presents all the names in the MIS (data types, PROCESSES, and others) in alphabetical order. This report is easily understood by observing the name list included in Appendix 80.

(1) Note: The apparent lack of information contained in the MIS interaction matrix (incidence) contained in this report is due to the generation of this type of report by CADSAT as described in the previous note.

SECTION 5

SUMMARY OF RESULTS and RECOMMENDATIONS

5.0 Introduction

This section presents a summary of conclusions and recommendations concerning the requirements for an integrated MIS for ESD program offices.

5.1 Summary of Results

This section presents a list which summarizes the program office MIS needs relative to four areas: cost/budgeting, scheduling, ECP evaluation and control, and plans and contract preparation/control. There is considerable overlap between these areas, as should be expected in an integrated information system. This overlap is evident in the MIS functional requirements presented in section 4 and the appendices. These four areas are summarized in the following subsections.

5.1.1 Cost/Budgeting: Program offices and ESD staff offices emphasized the following cost and budgeting needs:

- developing a standardized cost estimating process

- generating realistic life cycle cost models
- generating the annual budget call submissions
- determining the status of project cost (tracking cost)
- determining the cost impacts of requirement changes and performance deviation (e.g., projected cost adjustments, loss of funds, underruns, overruns)
- projecting future cost problems from analysis of available information
- receiving accurate and timely cost expenditures (labor hour expenditures)
- developing standard terminology between various system acquisitions regarding cost preparation and reporting

5.1.2 Scheduling: Program offices and ESD staff offices emphasized the following scheduling needs:

- developing a standardized schedule estimating process
- determining the status/progress of the project
- determining schedule adjustments resulting from requirement changes and performance deviation.
- projecting future schedule problems from analysis of all available data
- developing standard schedule terminology across similar system acquisitions

5.1.3 ECP Evaluation and Control: Program offices emphasized the following ECP needs:

- determining the impacts of ECPS on system requirements
- determining the status of all ECPS in the program office (ECP tracking)

5.1.4 Plans and Contract Preparation/Control: Program offices and ESD staff offices emphasized the following planning and contract preparation needs:

- developing a standardized approach for defining the functional and component breakouts of systems
- developing a means of assessing the impacts of requirements changes to established plans and documents (Specifications, etc)
- developing a means of identifying the inconsistencies and incompleteness of the system requirements
- ability to produce plans and contract documents in a timely manner (clerical functions)

5.2 Recommendations

5.2.1 Automate a Standardized Cost Method

A consistent analytical methodology to forecast financial requirements of a system is needed. This process can best be accomplished by automating certain aspects of the cost estimating and budgeting activities, and integrating the information into a program office MIS which would be

responsive to the unique requirements of each acquisition, the program office personnel, and the external informational needs of concerned commands and staff agencies.

5.2.2 Provide ECP Support

Although an MIS cannot replace the technical evaluation of an ECP by the analyst, certain features of an automated system can facilitate other activities associated with the ECP evaluation and approval cycle. These features are the ability to maintain accurate tracking histories or records of ECPs handled by the program office and the ability to do impact analysis of an ECP relative to the systems requirements definition.

5.2.3 Provide Management Tracking

There is a general need for many other automated tracking features within the program office. In addition to the ECP tracking function, there are requirements for maintaining records, and reporting on a variety of subjects:

- Manpower planning, control (manpower-schedule)
- Project scheduling, control (milestone-schedule and network-chart)
- Deliverables scheduling, control, reporting (cdrl-schedule)

- ECP evaluation, control, reporting
(ecp-impact-analysis and ecp-status)
- System requirements analysis
- Text processing, contract document preparation

5.2.4 Pursue a Prototype Application

In order to proceed beyond this study, it is recommended that some prototype application be pursued with a single ESD program office. A prime target for this prototyping would be the E-3A program office which is one of the largest acquisitions currently employing several MIS functions: weekly cost estimating, CDRL tracking, and data access by the contractor.

5.2.5 Need for Joint Involvement

Finally, the need for an integrated MIS at ESD is closely tied to the activities of the program office and the requirements peculiar to the ESD method of system acquisition. The successful application of any integrated MIS will depend on the interest and capabilities of an ESD support agency or contractor in establishing a prototype MIS. The involvement of a staff office would facilitate the applications of the MIS to other program offices, and remove

this burden from the target program office.

APPENDIX 10

PROGRAM OFFICE INTERVIEW GUIDELINE

1. What are the primary SPO Director decisions?

- Criticality
- Frequency
- Desirability of more or better information

2. What reports/reporting currently supports each decision in item 1, if any?

- Formal
- Informal
- Internal
- External
- Basis for requirement (AFR, etc.)

3. How is each item in 2 reported?

- Detail
- Summary
- Hard Copy (standard form, letter)
- Verbal (briefings)

4. When is each item in 2 reported?

- Daily
- Monthly
- Quarterly
- Annually

5. Who is each item in 2 reported to?

6. What is the input for each item in 2?

7. What is the source of input for each item in 2?
- Contractor
 - SPO
 - Other (AFSC, TUST, ACE, ROC, PMD, OEP, etc.)
8. In what form is each input originally?
- Detail
 - Summary
 - Hard Copy (Status Report)
 - Verbal (briefings)
9. At what level(s) in the decision-making process is the information used?
10. What is the disposition of each item in 6 after the reporting requirement, for which it is used is fulfilled?
- Disposed of, how?
 - In what form?
 - How, if form of the information changes?
 - How long is this specified in the authority to be identified in question 1?
 - Filed
11. Which items in 2, if any, are automated?
- How much?
 - Where?
 - Turn-around (from information query to system generated results)?
 - Is it used?
12. Which items in 6, if any, are automated?
- How much?

- o Where?
 - o Turn-around (from information query to system generated results)?
 - o Is it used?

13. Which items in 2 require the most manpower to generate?

- o Estimated manpower (manhours, computer-time)?
 - o Why?

14. Does the SPO have a requirement for one-time information requests?

- o How many?
 - o How often?
 - o How fast?
 - o What type (information retrieval, with calculations, with formatting)?

15. What turn-around times, from query to system generated results, would be considered the limits of the following categories?

- o Excellent
 - o Good
 - o Fair
 - o Poor
 - o Useless

16. What other SPO information management tasks not covered in 2 to 15 would be of help if automated?

- o Answer 2 to 13 for each

17. What information is reported or should be reported downward to the SPO?

- o Answer 2 to 13 for each

18. Request examples of each item in 1, 2, 6, 14, 16, and 17.

APPENDIX 20

ESD STAFF OFFICE INTERVIEWS

20.0 Discussions were held with the Directorate of Acquisition Support, Technical Integration Division (TOST) and four offices within the comptroller's office (AC).

20.1 One of TOST's primary concerns is minimizing life cycle costs. Part of this concern is an effort to increase management visibility across the life cycle, standardize information reporting, and increase the utility of information collected. TOST's official charter is as follows:

Serves as staff OPR in the areas of reliability, maintainability, availability, system/cost effectiveness, micro-electronics, quality assurance, configuration management, systems analysis, human factors, value engineering, engineering design reviews, computer programs acquisition management, system engineering management, test and evaluation, corrosion control, nondestructive inspection/testing, survivability/vulnerability, electromagnetic compatibility, and for laboratory support to ESD program offices.

TOST emphasized the development of standardization of information across the lines of management. At least four commands are involved in the development and operations of

Air Force systems. These are the implementing, operating (user), training and logistics (supporting-maintenance) commands. While intra-command communications is improved by the usage of liaison personnel, further improvements could be made by standardizing the terminology and processing of management information between the commands.

From TUST's point of view the information areas of special concern are as follows:

- o Standardization of terminology, Automated Data Processing data elements and computer programs for similar systems in order to enable collection and comparison of cost/schedule data.
- o Common hierarchies for operational requirements, system hardware/parts, system software (Computer Program Configuration Items), functional specialties (Work Breakdown Structure, engineering specification trees, configuration/engineering change proposal accounting, work unit codes, parts breakdown and provisioning lists).
- o Development of efficient, user-oriented optimum repair level analysis and logistics support analysis computer programs
- o Development of realistic life cycle cost models

20.2 Within the Comptroller's Office the two divisions and four offices which were interviewed have the following official charters:

- o Programs/Budget Division (ACB): ACBB is responsible for (1) the centralized direction, policy guidance, and

administration of the ESD budget formulation and execution, and (2) the ESD program to enhance the quality and performance of the people working in Business Management.

- o Program Management Support Branch (ACBB): Serves as the focal point for policies and procedures affecting Business Management Office activities and organization. Plans, organizes, and administers the ESD training program for enhancing the quality and performance of Business Management personnel. Conducts Staff Assistance Visits to Business Management Offices to improve management practices, solve procedural problems, and promote a "lessons learned" crossfeed within ESD. Provides technical assistance in such areas as scheduling and documentation, supports the Resource Utilization Committee (RUC), and serves as the Secretariat for the Business Management Board. Works closely and in coordination with the Financial Management Branch to insure that the assistance being provided to Business Management Offices is responsive to the requirements of the budget formulation and execution process.
- o Financial Management Branch (ACBF) Formulated, justifies, and monitors the execution of the ESD RDT&E, Aircraft Procurement, and Other Procurement Appropriations budgets. Serves as the focal point for the policies and procedures for financing the development and acquisition programs. Analyzes and reports financial trends, problems and financing proposals. Responsible for the Program Objective Memorandum, Annual Call (Budget Update), and presentations for the Hq USAF-Hq AFSC Program Financial Reviews and the ESD Business Management Board.
- o Cost Analysis Division (ACC): Responsible for preparation of immediate and long range estimates of development, investment and operating costs in terms of programs and systems. Develops plans, programs, and schedules for the collection, validation, and analysis of cost data. Manage the Cost and Economic Aid Information System. Extends

technical cost estimating assistance to all System Program Offices, and participates in special cost studies parametric and economic analysis, and source selection evaluation studies. Assists with the development and implementation of Command policy for the Cost/Schedule Control Systems Criteria (C/SCSC) programs. Maintains the Selected Acquisition Information System.

- o Cost Estimating and Analysis Branch (ACCE): Determines and validates resource implications of alternative courses of action through preparation, evaluation, and documentation of total cost and resources studies in support of planning, programming, and budgeting functions. Prepares resource estimates to support planning before the Systems Program Office (SPO) has been established, provides technical cost estimating assistance for established SPOs and cost analysis of selected ongoing programs. Validates and prepares recommendations concerning the adequacy of the data base methodology, documentation of estimates forwarded to higher echelons. Prepares independent cost estimates, participates in special cost studies and source selection activities as required. Maintains program/project continuity through functional alignment of cost estimating groups.
- o Cost Management Systems (ACCI): Supports cost estimating requirements through data analysis and development of generalized cost estimating relationships, cost factors, learning curves, price and wage indices, and specific program studies. Conducts research, develops new or modified existing cost information and data systems, including mathematical models, other computerized systems and tools, data plans and work breakdown structures. Provides analysis of cost information at established milestones in the program life of selected on-going programs and acts as focal point for estimate tracking program. Reviews procurement packages for financial management requirements in conjunction with the Cost

Estimating and Analysis Branch. Collects, classifies, stores and retrieves historical cost data, including SAIMS, data, proposal and other cost reports. Provides Cost Library service to ESD, other AF Commands, and other DOD agencies. Provides focal point for SAIMS, to include Cost Information Reports (CIR) and contractor performance measurement activities. Provides support to SPOs and division staff in the implementation, evaluation, and validation of SAIMS, C/SCSC, MIL STD 881 (WBS), cost models, and other computerized cost estimating or information system. Develops, implements, and monitors command policy, procedures, and methods for Cost Schedule Control System Criteria (C/SCSC) program policy, procedures, and methods for contractor validation exercises. Participates in the command program to develop systems, tools and cost methodology to improve the efficiency and credibility of AFSC's cost analysis capability. Participates in source selection activities as required

20.2.1 The concerns of personnel in the separate Comptroller's Offices were similar. Therefore, the results can be best summarized collectively for AC rather than individually. From AC's point of view the specific management information concerns for program offices are:

- o Estimating
- o Scheduling
- o Budgeting
- o Planning
- o Analyzing
- o Forecasting

20.2.1.1 First, Estimating: Estimates form the basic foundation upon which most decisions are made. Estimates become more important when they form the basis of large resource commitments. Two applicable forms of estimating are schedule and cost estimating.

- Schedule estimating is the expenditure of project resources in terms of time.
- Cost estimating is the expenditure of project resources in dollars and cents.

Most estimating is currently done on a manual basis by each program office in conjunction with the AC staff offices. To a great degree this will always be true. However, the difficulty of this task can be greatly decreased through the use of automated estimation procedures. The estimating algorithms used by AC and the program offices should be further identified and analyzed for integration into a MIS. This provides several benefits:

- Decrease in program office estimating work load
- Decrease in AC staff office work load
- Better understanding between program offices and the AC staff office, since AC will be using the same integrated set of estimating algorithms tailored to the needs of the particular program office.

20.2.1.2 Second, Scheduling: Once the initial estimates are derived as described above, the program office prepares a program schedule. During the pre-contract phase the program office updates the program schedule to include more accurate and pertinent information. In most acquisitions, the program office includes the program schedule in the procurement package for the contractors review. This schedule represents the governments desires or requirements, and the contractor prepares his schedule for government review and approval

- based on the information contained in the governments pre-contract schedule.

20.2.1.3 Third, Budgeting: It is extremely difficult to separate the activities associated with scheduling from those of budgeting. The schedule is theoretically translated into actual cost (budgeted requirements) of the human and material resources necessary to accomplish the tasks over the life of the acquisition cycle. However, ESD budget requirements are prepared and presented in annual requirements (slices) from the total estimated budget requirements which usually extend over many years and funding allocations. The program direction may require adjustment to reflect authorized funding or changes in funding allocations as determined and

directed above the ESD level. The ESD budgeting process is primarily accomplished on a manual basis by each program office with assistance from the comptroller's office. Although the uniqueness of each project requires the technical input from the program office, the capability to define a budgeting process for acquiring and assimilating budget information, and the generation of budget reports can be accomplished and administered by a single ESD organization. This method has been an established approach in private industry where corporate departments, large and small, prepare estimates in a prescribed manner and submit the information for inclusion in the corporate budget process. In many instances the department interactively updates its estimates directly into corporate computer files which also provides the capability for automatically allowing report capabilities at many levels above the original level of the updated departmental budget estimates.

20.2.1.4 Fourth, Planning: The initial planning activities of estimating, scheduling, and budgeting are accomplished in the early conceptual and validation phases of the acquisition cycle and adjustments to these issues continues throughout the acquisition cycle. However, when these time and money issues are approved, the planning relative to the system being acquired is initiated. Numerous planning documents are

prepared in response to the Program Management Directive (PMD) and other directives. Some of these are the Program Management Plan (PMP), personnel support planning documents, procurement plan (PP), determinations and findings (D&F), integrated logistics support plan (ILSP), computer resources integrated support plan (CRISP), environmental assessments, test and engineering master plans (TEMP), request for proposal (RFP) including statements of work and system specifications, and source selection plans and source selection criteria.

The entire planning function associated with the composite information in these plans constitutes the governments' intent and desires in the acquisition of a system. Since each of these plans are developed and maintained primarily by manual methods, the informational threads between the various plans are difficult to accurately maintain. An impact made in one planning area makes a high demand of program office resources to analyze and adjust associated plans, briefings, and documentation.

20.2.1.5 Fifth, Analyzing: As described above planning is a continuous process which must reflect changes necessitated by events, and the program office must constantly respond to external events which are a results of governmental and

contractor initiated inquiries or impacts during the system acquisition process. The program office must perform various studies on an on-going basis in order to monitor the acquisition process. In addition, the program office must assimilate quantities of information from the contractor. The results of this analyses is presented in various reports, reviews, and presentations made to the program manager and higher echelons. Most of the analysis performed by the program office is manual and many types of automation would be greatly useful in this area. These include rather simple cross referencing computer programs for the WBS, CPR, CFSR, and CIR to much more complex computer programs with analysis and alternative algorithms for resource scheduling and allocation.

20.2.1.6 Finally, Forecasting: Not only must the current status of a projects progress be ascertained by various analysis activities, but also forecast must be made of the future status of the project. Early problem recognition and reporting and tradeoff analysis allow the program office to make the necessary adjustments and reduce risks which could impact the progress of the project. As is true with analysis, this is mostly a manual task; this work could be aided by many automated tools. Any automation in the financial areas would ultimately aid in forecasting.

APPENDIX 30

ESD PROGRAM OFFICE INTERVIEWS

30.0. Discussions were held with four ESD Program Offices: OCN/TRACALS, OCL/PAVE PAWS, DCV/SATIN IV, and YW/E-3A. This appendix details the concerns of each program office interviewed.

30.1 OCN/TRACALS (Traffic Control Approach and Landing Systems)

TRACALS is a multi-project office (basket program office) with 12 major projects and is managed by a single program office director. Each project is headed by a program manager and many are projects in the multi-million dollar category. Most of the contracts are fixed price incentive and one is a level of effort contract. The OCN program director's main concern is the timeliness of cost data. Cost information such as the CPR runs almost two months behind the real events. This needs to be changed so that cost data is received by the program director within two weeks of the actual end of the month. Technical problems, however, need to be reported within two days of the problems observance.

A secondary concern that the TRACALS program director experiences is the impact of engineering change proposals (ECPs). ECPs occur about twice a week and require an analysis and response to several important issues within approximately thirty days. Questions of primary concern are:

- o Does the ECP constitute a change in scope?
- o Is the ECP cost and time effective?
- o How does the proposed change benefit the government?

Similarly, when a new requirement is levied on a program office there seems to be little anticipation of the impact, on the current system requirements. In order to assess the impact an evaluation of the task and budget has to be performed to determine if the change can be made without impacting the requirements of existing resources. If the impact can not be absorbed by existing resources, additional resources must be defined and accommodations made to the acquisition process. Although there is no requirement to report change statistics, a capability to track the history of all changes to the requirements would facilitate the ECP change evaluation and change procedures. At present configuration control is primarily a manual process and each

program within the TRACALS program office has one or more configuration managers who perform this task on a full or part time basis as required. A requirement that is rather unique to a basket type program office is the continuous generation of procurement specifications which is accomplished in OCN about twice a year. A single procurement must be supported by two full time typists for a period of about three months and may incorporate as many as five or six revisions.

30.2 OCL/PAVE PAWS (Phased Array Warning System)

PAVE PAWS is a single 48 month procurement requiring the coordination of both military and non-military support agencies. Again, the program director's main concern is the timeliness of cost data. Information in the CPRs and the CFSRs runs at least thirty days behind the real events and is practically outdated. The currency of the reports needs improvement. PAVE PAWS experiences difficulty in knowing the status of the funds and schedules relative to governmental support agencies involved in the acquisition. The status of the disposition of funds as allocated by various agencies is practically non-existent. There is a real need for timely reporting by all support agencies outside the jurisdiction of the program office.

Informational support should be achieved along a similar basis to that of the reporting requirements of ESD contractors. This would allow the program office which is responsible for monitoring funds expenditures and schedules the ability to receive all the necessary information to accurately assess the program status.

A secondary concern of the PAVE PAWS program director is handling engineering change proposals. ECPs have occurred at a rate of two per month over the past fourteen month period and have been increasing at a rate of two or three a month over the past six months. This trend is expected to continue for another six months. Each ECP requires the support of ten PAVE PAWS specialist over a thirty day period. A program office configuration manager, one cost manager, and eight technicians are involved in each ECP action. This task group must address the following issues for each ECP:

- o Does the ECP constitute a change in scope?
- o Is it a change to a necessary system requirement?
- o Will it result in a cost and/or schedule impact?
- o Will it result in a system performance impact?
- o Was the original system requirement not feasible?

30.3 DCV/SATIN IV (SAC Automated Total Information Network)

SATIN IV is a program for developing an integrated SAC command-wide digital record communications system to meet SAC's requirements for command-control and support data transmission into the 1990s. A primary concern of the program office director is in trying to balance actual cost and schedules with budget allocations. His major endeavor is to keep the funding for each fiscal year in line with the allocated budget. In order to accomplish this task he must also plan for possible budget cuts, be prepared to assess the impact, and provide for program adjustments as necessary. Another important part of his job is preparing and presenting numerous briefings for higher reviews. Again, a major problem is the timeliness of contractor information (CPRs). This information needs to be available on a weekly basis to the program office. It must detail the contractor's man hour expenditures.

Another major concern of the program director is engineering change proposals. ECP analysis is, as was true for PAVE PAWS, a very complex process, since each ECP must be evaluated against all program functions and often impacts another government agency. In addition, this program office has a need and has developed an in-house capability to trace

requirements, not only back to the system specification, but all the way back to the documents which describe the requirements. This capability is significant in evaluating the impact of each ECP.

30.4 YW/E-3A AWACS (Airborne Warning and Control Systems)

AWACS is a multi-billion dollar program to provide a survivable airborne air surveillance capability and command, control and communications functions. There are some 140 program office personnel and some 45 MITRE personnel augmenting the program office resources. The E-3A aircraft has been in the production phase for some time. Cost, schedules and the timeliness of information are again the major issues which concern the AWACS program office director. In a program office the size of AWACS, production phase information on cost and schedules must be acquired and analyzed in a timely manner.

First, Costs: Timely cost information is needed on a weekly basis. The CPR system was built for E-3A by MITRE and there was no history or trend analysis in the original version. The statistical algorithm to forecast the bottom line has also been changed. However, the E-3A CPR system has more error checks than the base version and has the

capability of doing computer generated graphics using CALCOMP plotters. The CPR comes from the contractor broken down functionally by WBS. The CPR system does not do any analysis of costs based on indices, i.e. analysis of the cost performance index and schedule performance index. A functional flow of the E-3A's current CPR system is illustrated in Figure 30-1.

Second, Schedule: Schedules should be tracked simply and concisely so projected problem areas can be addressed before they cause schedule slips. At present, E-3A is using a government owned data base management system (VENUS) for data manipulation of a milestone data base. The milestones and schedule data comes from the contractor as a data item deliverable on a monthly basis and the information is entered into the VENUS data base. The analysis sections and report generation capabilities are augmented with program office developed FORTRAN programs. The system is used mainly in the batch (over-the-counter) mode. The prime contractor is now using the data base through an interactive terminal.

Of the some 2000 milestones in the VENUS data base, about 65 to 80 milestones are processed each week. Of these 40 to 50 are revisions indicating overdue deliverable and 25 to 40 are new deliverable milestones which are to be entered.

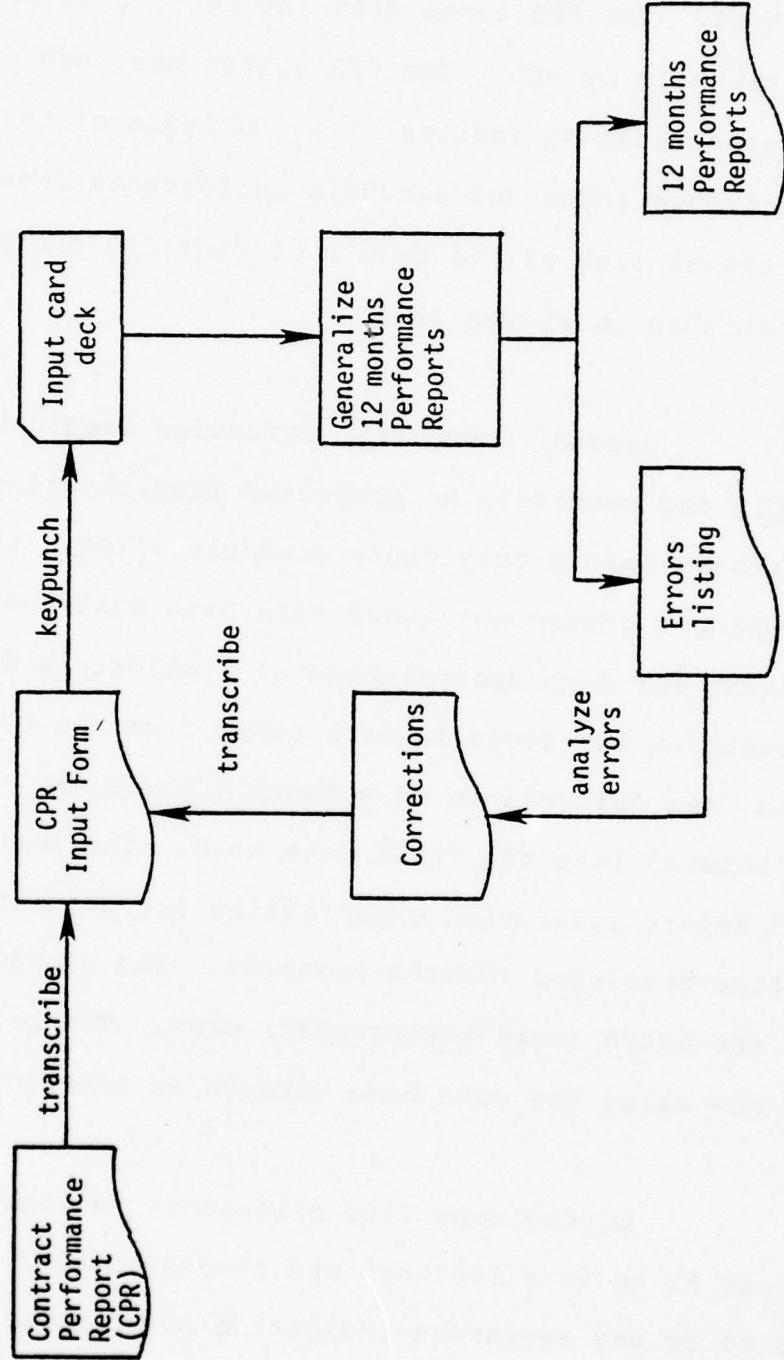


Figure 30-1. E-3A CPR System, Functional Flow

Milestones are added to the schedule for any areas of high technical or cost risks. A PERT type network was used for the first E-3A. Presently Gantt charts by WBS are created by the program office from the VENUS data base outputs.

Turnaround for the schedule report is about 24 hours, due to computer time scheduling and partially due to the inability for VENUS to produce a long series of reports quickly. VENUS was developed for laboratory use and does not include the processing options or documentation to be useful beyond its current use by the AWACS program office. In general it is a simple query and update system and its marginal documentation makes it difficult for training purposes.

The program director's second concern is engineering change proposals. ECPS occur at a rate of three to six a week. Engineering change proposals, changes in user requirements, and contractor performance monitoring must be managed on a strict basis. This process is accomplished primarily on a manual basis and ensures that the system will meet the performance specifications within the proposed cost. Configuration Control coordinates the analysis and review process of ECPS to ensure completeness in the analysis and review as accomplished by program office and MITRE technical staff.

APPENDIX 40

CADSAT MIS PROCESS STRUCTURE

process structure

count	level	name
1	1	management-information-system
2	2	user-functions
3	3	reporting-capabilities
4	4	life-cycle-cost-analysis
5	5	development-cost-estimating
6	5	operations-cost-estimating
7	5	optimum-repair-level-analysis
8	5	maintenance-cost-estimating
9	4	financial-planning-tracking
10	5	generate-cpr
11	5	generate-cfsr
12	5	generate-estimated-costs
13	5	generate-cssr
14	4	schedule-planning-and-tracking
15	5	generate-cdrj-schedule
16	5	generate-network-data
17	5	generate-milestone-schedule
18	5	generate-manpower-schedule
19	5	generate-ecp-status
20	4	requirements-analysis
21	5	requirements-relation-analysis
22	6	hierarchical-analysis
23	6	functional-control-analysis
24	6	data-flow-analysis
25	5	requirements-evaluation
26	6	system-performance-analysis
27	6	system-completeness-assessment
28	6	system-consistency-analysis
29	4	traceability-analysis
30	5	requirements-design-product-trace
31	5	requirements

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process structure

count	level	name
32	5	requirements-test-trace
33	5	design-test-trace
34	5	product-test-trace
35	4	configuration-accounting
36	4	ecp-impact-analysis
37	4	problem-tracking
38	5	generate-problem-status-report
39	5	generate-problem-impact-report
40	4	user-requested-nonstd-analyses
41	3	input-processing-capabilities
42	4	command-processing
43	4	data-acceptance-checking
44	4	data-conversion
45	2	operations-support
46	3	user-modes
47	4	batch
48	4	interactive
49	3	output-formatting
50	4	standard-report-generation
51	4	plotter
52	4	gantt-chart-generation
53	4	network-chart-generator
54	3	data-access-security-control
55	3	text-processing
56	2	mis-maintenance

40-3

level	count	level	count	level	count	level	count
1	1	2	2	3	6	4	13
6	6					5	22

APPENDIX 50

CADSAT MIS PROCESS DESCRIPTIONS

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```
1 process      synonyms are: mainsy,  
2                                mis;  
3  
4      description:  
5      The management information system requirements represent a required  
6      operational capability desired by the program offices interviewed. It  
7      includes information currently processed manually or automatically, and  
8      information which is desired by not available.;  
9      subparts are: user-functions,  
10     operations-support,  
11     mis-maintenance;  
12  
13 process      synonyms are: usefun,  
14                                usfu;  
15  
16      description:  
17      The user functions are those that the user of the MIS interfaces with  
18      directly.;  
19      subparts are: reporting-capabilities,  
20          input-processing-capabilities;  
21      part of:   management-information-system;  
22  
23 process      synonyms are: reca,  
24          recap;  
25  
26      description:  
27      The reporting capabilities contain the requirements to generate data  
28      items contained in the reports.;  
29      subparts are: life-cycle-cost-analysis,  
30          financial-planning-tracking,  
31          schedule-planning-and-tracking,  
32          requirements-analysis,  
33          traceability-analysis,  
34          configuration-accounting,
```

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35 ecp-impact-analysis,
36 problem-tracking,
37 user-requested-nonstd-analyses;
38 part of:
39 utilizes:
40 user-modes,
41 output-formatting;
42 selected-acquisition-report
43 using:
44 process comprehensive-data-base;
45 synonyms are: licycoan;
46 description:
47 The life cycle cost analysis function processes all development,
48 production, operations, and maintenance cost data and projects
49 total life cycle costs. It includes a capability to make
50 hypothetical changes to parameters to evaluate cost impacts.;
51 keywords:
52 analyzed;
53 generates:
54 subparts are:
55 development-cost-estimating,
56 operations-cost-estimating,
57 optimum-repair-level-analysis,
58 maintenance-cost-estimating;
59 reporting-capabilities;
60 process generate-estimated-costs;
61 synonyms are: decoes;
62 description:
63 The development cost estimating function includes costing of all R&D,
64 design, development, and production;
65 part of:
66 life-cycle-cost-analysis;
67 process operations-cost-estimating;
68 synonyms are: opcoes;

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```
69      part of:    life-cycle-cost-analysis;
70      process   synonyms are:    oprelean,
71      part of:    orla;
72      keywords:  analyzed;
73          generates: opt-repair-level-report;
74          part of:   life-cycle-cost-analysis;
75          derives:  allocation-cost-dollar-value
76          using:    repair-description,
77          derives:  component-item-record,
78          using:    end-item-depot-record;
79          derives:  share-of-cost-dollar-value
80          using:    repair-description,
81          derives:  component-item-record,
82          using:    end-item-depot-record;
83          derives:  percent-of-total-time
84          using:    repair-description,
85          derives:  component-item-record,
86          using:    end-item-depot-record;
87          derives:  opt-repair-level-report
88          using:    comprehensive-data-base;
89          derives:  number-of-units
90          using:    component-item-record;
91          derives:  minimum-cost-value
92          using:    repair-description,
93          derives:  depot-cost-dollar-value,
94          using:    intermediate-cost-dollar-value,
95          derives:  discard-cost-dollar-value;
96          using:    minimum-cost-alternative
97          derives:  repair-description,
98          using:    depot-cost-dollar-value,
99          using:    intermediate-cost-dollar-value,
100         using:    discard-cost-dollar-value;
```

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```
103 derives:  
104   using:  
105 derives:  
106   using:  
107   .  
108 facility-cost,  
109 component-item-record,  
110 end-item-depot-record,  
111 repair-description,  
112 inventory-cost,  
113 initial-training-cost,  
114 life-cycle-period;  
115 discard-cost-dollar-value  
116 minimum-cost-alternative,  
117 life-cycle-period,  
118 component-item-record,  
119 end-item-depot-record,  
120 repair-description,  
121 order-packing-shipping,  
122 force-basing;  
123 depot-cost-dollar-value  
124 minimum-cost-alternative,  
125 facility-cost,  
126 component-item-record,  
127 end-item-depot-record,  
128 repair-description,  
129 initial-training-cost;  
130 process maintenance-cost-estimating;  
131   synonyms are: macoess;  
132   part of: life-cycle-cost-analysis;  
133 financial-planning-tracking;  
134 process  
135   synonyms are: fiptr;  
136   description;
```

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137 The financial planning and tracking function performs all tasks related
138 to financial, budget, and costing with the exception of processing
139 data being entered into the MIS. The function is used by a program
140 office planning a system acquisition, planning for specific contract
141 efforts, tracking of development/production contracts, and
142 financial forecasting.;
143 subparts are: generate-cpr,
144 generate-cfsr,
145 generate-estimated-costs,
146 generate-cssr,
147 reporting-capabilities;
148 part of:
149 process synonyms are: gecp,
150 gencpr,
151 keywords: analyzed;
152 generates: cost-performance-report;
153 part of: financial-planning-tracking;
154 utilizes: standard-report-generation;
155 derives: budgeted-cost-work-performed
156 using: weekly-cost-updates;
157 derives: cost-performance-report
158 using: comprehensive-data-base;
159
160 process synonyms are: gecf,
161 gencfs,
162 keywords: analyzed;
163 generates: contract-funds-status-report;
164 part of: financial-planning-tracking;
165 uses: comprehensive-data-base,
166 weekly-cost-updates;
167 current-cfsr-report-date;
168 updates: previous-cfsr-report-date;

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171 updates; unliquidated-committments;
172 updates; accrued-expenditures;
173 derives; dollar-units;
174 derives; contract-funds-status-report;
175 derives; accrued-expend-plus-commit;
176 derives; total-costs;
177 derives; forecast-billings;
178 process generate-estimated-costs;
179 synonyms are: geesco;
180 keywords: analyzed;
181 generates: weapon-system-budget-estimate,
182 selected-acquisition-report;
183 part-of: financial-planning-tracking;
184 utilized-by: life-cycle-cost-analysis;
185 derives: weapon-system-budget-estimate
186 using: comprehensive-data-base;
187
188 process generate-cssr;
189 synonyms are: gencss;
190 keywords: analyzed;
191 generates: cost-schedule-status-report;
192 part-of: financial-planning-tracking;
193 derives: cost-schedule-status-report
194 using: comprehensive-data-base;
195
196 process schedule-planning-and-tracking;
197 synonyms are: scplantr;
198 description;
199
200 The schedule planning and tracking function performs all tasks related to
201 program office schedule planning and projected schedule impact analysis.
202 It also uses contractor data to obtain schedule status and projections.;
203 subparts are:
204 generate-cdrl-schedule,
generate-network-data,

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```

205 generate-milestone-schedule,
206 generate-manpower-schedule,
207 generate-ecp-status,
208 reporting-capabilities;
209 part of: generate-cdr1-schedule;
210 process synonyms are: gecdscl;
211 keywords: analyzed;
212 part of: schedule-planning-and-tracking;
213
214 process synonyms are: genech;
215 keywords: analyzed;
216 part of: generate-network-data;
217 derives: schedule-planning-and-tracking;
218 part of: schedule-data
219 comprehensive-data-base;
220
221 process synonyms are: gemsc;
222 keywords: analyzed;
223 part of: generate-milestone-schedule;
224 derives: schedule-planning-and-tracking;
225 part of: generate-milestone-schedule;
226
227 process synonyms are: gemasc;
228 keywords: analyzed;
229 part of: generate-manpower-schedule;
230 derives: schedule-planning-and-tracking;
231
232 process synonyms are: geecst;
233 keywords: analyzed;
234 part of: generate-ecp-status;
235
236 process synonyms are: rean,
237 requirements-analysis;
238
  
```

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239 reqana;
240 requirements-relation-analysis;
241 requirements-evaluation;
242 reporting-capabilities;
243 ecp-impact-analysis;
244 process requirements-relations-analysis;
245 synonyms are: rerean;
246 description;
247
248 The requirements relational analysis performs the type of analysis
249 presently performed by CADSAT prior to initialization of system
250 development and used during development/production to identify
251 additional requirements impacted by ECPS.;
252 Keywords: analyzed;
253 subparts are: hierarchical-analysis,
254 functional-control-analysis,
255 data-flow-analysis;
256 process requirements-analysis;
257 part of: system-specifications;
258 uses: cadsat-reports;
259 derives: logicon-cadsat-reports;
260
261 process requirements-evaluation;
262 synonyms are: regeva;
263 description;
264
265 The requirements evaluation function is performed on a single
266 specification which has already undergone requirements relational
267 analysis. It determines the completeness, consistency, and
268 performance adequacy.;
269 subparts are: system-performance-analysis,
270 system-completeness-assessment,
271 system-consistency-analysis;
272 part of: requirements-analysis;

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273
274 process system-performance-analysis;
275 synonyms are: syperan;
276 description;
277 The system performance analysis function determines the consistency
278 between performance requirements and enables the determination of
279 performance impacts resulting from possible requirement changes.;
280 see-memo:
281 system-performance-memo;
282 keywords:
283 analyzed;
284 requirements-evaluation;
285 part of:
286 memo system-performance-memo;
287 synonyms are: syspeme;
288 description;
289 The analysis of performance requirements is essential prior to
290 development and during development to determine the impact of
291 requirements changes. CADSAT can be used to determine other related
292 requirements but cannot be used to evaluate things such as computer
293 timing or sizing impacts. The type of performance analysis that is
294 required is typically obtained from a system functional simulator. It
295 is anticipated that the data to drive the simulator will be extracted
296 directly from a CADSAT data base.;
297 applies to: system-performance-analysis;
298 process system-completeness-assessment;
299 synonyms are: sycoas;
300 description;
301 The system completeness assessment function performs user defined
302 checks on the specification data base to determine if all of the
303 relevant information is present for each item.;
304 see-memo:
305 system-completeness-example;
306 keywords:
307 analyzed;
308 requirements-evaluation;
309 part of:
310 uses:
311 system-specifications;

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307 derives: cadsat-reports;
308 derives: logicon-cadsat-reports;

309 memo synonyms are: sycoex;

310 system-completeness-example;

311 description;

312 The problem of determining if a specification is complete is two-fold:
313 determination of whether the user has identified all required
314 capabilities and determination of whether all identified capabilities
315 have been fully specified. Only the later problem can be addressed
316 by an MLS. For example, suppose that the system is an air
317 surveillance system with the FAA providing flight plans. The
318 development of this system requires complete specification of all
319 external interfaces: data content, format, frequency, and volume
320 of data. Another example might be the identification of the data
321 reduction function which does not use any data nor is tied to the
322 performance of any other functions. The problem is that systems
323 engineering failed to identify the data collection or recording
324 functions (the functions which provide the source data) and the
325 maintenance/training functions which make use of the resultant
326 data reductions.;
327 applies to: system-completeness-assessment;

328
329 process
330 system-consistency-analysis;

331 synonyms are: sycoan;

332 description;

333 The consistency analysis function consists of developing a CADSAT
334 data base and the performance of most of the other requirements analyses
335 functions.;
336 part of:
337 uses: system-specifications;
338 derives: cadsat-reports;

339
340 memo consistency-analysis-examples;

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341 synonyms are: coanex;
342 description;
343 most of the inconsistencies in a specification document are found by the
344 initial analysis forced by the rigorous checking of the data as it is
345 entered into the data base. Additional inconsistencies are identified b
346 reviews of printouts showing the relationships between functions or data
347 example: People writing different sections of a specification may have
348 referenced the surveillance function and implied different meanings or
349 capabilities. One may have implied processing of the radar data by the
350 signal processor at the radar site, another may have included acceptance
351 checking, and a third may have included track correlation checks.
352 Attempting to load these three functions into the computer would show
353 inconsistencies if the same terminology is used. If slightly different
354 terminology is used (the typical situation), three separate
355 structures will be shown for surveillance. The fact that there are
356 three instead of one would make the inconsistency apparent to any
357 of the three analysts. ;
358 process synonyms are: traana,
359 tran;
360 keywords: analyzed;
361 subparts are: requirements-design-trace,
362 requirements-product-trace,
363 requirements-test-trace,
364 design-test-trace,
365 product-test-trace;
366 part of: reporting-capabilities;
367 ecp-impact-analysis;
368 system-specifications;
369 logicon-cadsat-reports;
370 uses: configuration-accounting;
371 derives:
372
373 process synonyms are: codo,

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375 conacc,
376 condoc;
377 keywords:
378 generates:
379 part of:
380 utilizes:
381 derives:
382 using:
383 process
384 synonyms are: eciman;
385 keywords: analyzed;
386 part of: reporting-capabilities;
387 utilizes: requirements-analysis,
388 traceability-analysis;
389 uses: system-specifications;
390 derives: technical-requirements-impact;

391 process
392 synonyms are: protra;
393 description: problem-tracking;

394 The problem tracking function maintains status of all problems that have
395 been identified by the program office or contractors. The function
396 assures accountability and traceability of both potential and real
397 problems which may impact costs, schedules, or technical performance of
398 the system.
399 see-memo:
400 subparts are:
401 generate-problem-status-report;
402 generate-problem-impact-report;
403 reporting-capabilities;

404 part of:
405 process
406 synonyms are: geprstre;
407 keywords: analyzed;

408 generate-problem-status-report;

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409 part of: problem-tracking;
410
411 process generate-problem-impact-report;
412 synonyms are: geprime;
413 keywords: analyzed;
414 part of: problem-tracking;
415
416 memo problem-tracking-examples;
417 synonyms are: prtrex;
418 description;
419 Example 1: It would include the identification of all inconsistencies
420 or inadequacies in the specifications as they are identified. This
421 technique would assume that these problems do not get lost and are
422 incorporated in future spec configuration changes.
423 Example 2: It would include the identification of all test failures or
424 deficiency reports produced by program office/contractor personnel
425 during development test and evaluation or software verification and
426 validation.;
427 applies to: problem-tracking;
428
429 process user-requested-nonstd-analyses;
430 synonyms are: dabagu,
431 usrenoan;
432 description;
433 A specialized query capability is required which enables the user
434 to generate specialized reports and to obtain current values
435 for selected data base elements.;
436 keywords: analyzed;
437 part of: reporting-capabilities;
438 derives: special-report-data;
439
440 process input-processing-capabilities;
441 synonyms are: dainacch,
442 inprca;

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```
443 keywords:  
444 receives:  
445 analyzed;  
446 configuration-change-dates,  
447 contract-description,  
448 projected-system-maint-data,  
449 system-acquisition-plan-init,  
450 system-acquisition-plan-update,  
451 task-description,  
452 system-specifications;  
453 subparts are:  
454 part of:  
455 derives:  
456 derives:  
457 derives:  
458 using:  
459 derives:  
460 using:  
461 derives:  
462 using:  
463 derives:  
464 using:  
465 derives:  
466 using:  
467 derives:  
468 using:  
469 derives:  
470 using:  
471 process  
472 operations-support;  
473 synonyms are: opsu;  
474 description;
```

475 Operations support provides all special functions required to support
476 the users data entry and retrieval. It includes batch/time share option

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477 special output formating capabilities, and text processing (required to
478 handle RFP packages and spec writing).;
479 subparts are: user-modes,
480 output-formating,
481 data-access-security-control,
482 text-processing;
483 management-information-system;
484 process user-modes;
485 synonyms are: usemod,
486 usmo;
487 keywords: analyzed;
488 subparts are: batch,
489 interactive;
490 part of: operations-support;
491 utilized by: reporting-capabilities;
492
493 process output-formatting;
494 synonyms are: oufo,
495 outfor;
496 subparts are: standard-report-generation,
497 plotter,
498 gantt-chart-generation,
499 network-chart-generator;
500 operations-support;
501 reporting-capabilities;
502
503 process standard-report-generation;
504 synonyms are: stregc;
505 keywords: analyzed;
506 part of: output-formatting;
507 utilized by: generate-cpr;
508 uses: special-report-data;
509
510

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```
511 process keywords: analyzed;
512 generates: plotted-schedules;
513 part of: output-formatting;
514 uses: schedule-data,
515 cdrl-schedule,
516 milestone-schedule-data;
517 derives: plotted-schedules;

518 gantt-chart-generation;

519 process synonyms are: gachge,
520 gnchge;
521 keywords: analyzed;
522 part of: output-formatting;
523 uses: schedule-data,
524 cdrl-schedule,
525 milestone-schedule-data;
526 derives: gantt-chart;

527 network-chart-generator;

528 process synonyms are: pechge;
529 keywords: analyzed;
530 part of: output-formatting;
531 data-access-security-control;

532 process synonyms are: daacseco;
533 keywords: description;
534 part of: data-access-security-control;
535 process synonyms are: daacseco;
536 description;
537 The data access control function controls individual user access to
538 data in the MIS data base to prevent unauthorized reading or writing of
539 data;
540 eof;
541 keywords: analyzed;
542 part of: operations-support;
543
544
```

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Air Force ESD / RADC Multics

04/01/78 1223.0 page 17

formatted problem statement

```
545 process          text-processing;
546   synonyms are: tepr;
547   keywords:      analyzed;
548   part of:       operations-support;
549   utilized by:  configuration-accounting;

550 process          mis-maintenance;
551   synonyms are: mismai;
552   description:  mismais;
553
554 The maintenance function provides all capabilities necessary to modify
555 the MIS software, document the MIS, recover from user errors, and recover
556 from environmental problems (operating system crashes, communications
557 noise, etc.);;
558   keywords:      analyzed;
559   part of:       management-information-system;
560   uses:          comprehensive-data-base;
561   updates:       comprehensive-data-base;

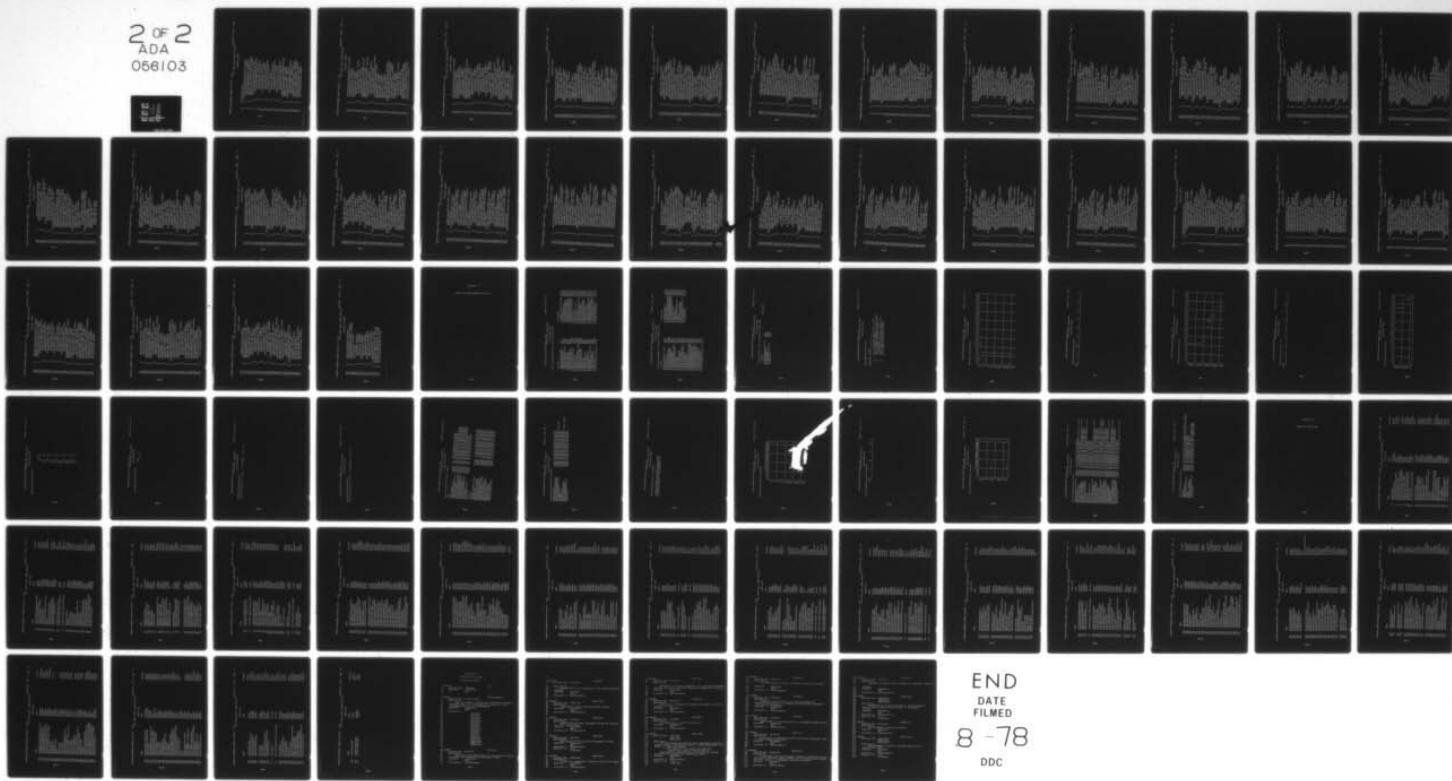
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APPENDIX 60

CADSAT MIS DATA DESCRIPTIONS

AD-A056 103 LOGICON INC LEXINGTON MA
MANAGEMENT INFORMATION SYSTEM FOR ESD PROGRAM OFFICES. (U)
MAR 78 F COKER, L JOHNSON, D SMITH F19628-77-C-0178
UNCLASSIFIED ESD-TR-78-132 NL

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contents report

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		system-acquisition-p) an-init (input)	contract-funding-for-fy (element)	contract-appropriation (element)	appropriation-identification (group)	funding-authorized-to-date (group)	contract-funding-profile (group)	unliquidated-committments (group)	actual-to-date (element)	projected-by-period (group)	at-completion (element)	accrued-expenditures (group)	actual-to-date (element)	projected-by-period (group)	at-completion (element)	total-costs (group)	actual-to-date (element)	projected-by-period (group)	at-completion (element)	forecast-billings (group)	projected-by-period (group)	at-completion (element)	budgeted-cost-work-scheduled (group)	undistributed-budget (group)	production-vs-rdte (element)	program-name-number (group)	contract-program-name (element)	contract-number (element)	estimated-unpriced-work (element)	contract-budget-base-line (element)	bcws-six-months-forecast (group)	bcws-period-forecast (group)	prime-item-quantity (element)
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33	3	est-cost-auth-unpriced-work (element)
34	3	estimated-price (element)
35	3	estimated-ceiling (element)
36	3	funds-carry-over (group)
37	3	forecasted-work (group)
38	4	not-yet-authorized-work (group)
39	4	all-other-work (group)
40	4	forecast-subtotal (group)
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45	4	line-item-description (element)
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52	3	nomenclature (element)
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63	3	estimated-unpriced-work (element)
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65	3	authorized-base-line-changes (group)
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106	3	contract-type-number (group)
107	4	contract-type (element)
108	4	contract-number (element)
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110	4	company-name (element)
111	4	company-address (group)
112	3	at-completion-costs (group)
113	4	at-completion-budgeted (group)
114	4	at-revised-estimate (element)
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117	3	bcws-six-months-forecast (group)
118	3	management-reserve (group)
119	3	manpower-period-forecast (group)
120	3	maintenance-repair-cost (group)
121	3	manpower-six-months-forecast (group)
122	3	work-breakdown-structure-items (group)
123	3	wbs-description (group)
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125	3	negotiated-cost (element)
126	3	contract-target-price (element)
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131	3	contract-ceiling-price (element)
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139	4	adjusted-ceiling-price (element)
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156	4	projected-cost (element)
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166	4	revised-schedule-element (input)
167	2	configuration-change-dates (input)
168	3	engineering-change-proposal (group)

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63	4	contract-type (element)
64	4	contract-number (element)
65	3	program-name-number (group)
66	4	contract-program-name (element)
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269	3	characteristic-description (group)
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276	4	contract-compliance (element)
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278	4	characteristic-description (group)
279	4	performance-parameter (element)
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281	4	approved-program-value (element)
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283	4	current-estimated-perform (element)
284	4	contract-compliance (element)
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287	3	as-of-date (element)
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291	4	approved-program-date (element)
292	4	current-estimated-date (element)
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297	3	system-symbol (element)
298	3	as-of-date (element)
299	3	dollar-units (element)
300	3	program-acquisition-costs (group)
301	3	quantities-delivered (group)
302	3	unit-costs (group)
303	3	approved-design-to-cost-goal (group)
304	3	special-items (group)
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309	4	initial-contract (group)
310	5	initial-price (element)
311	5	initial-quantity (element)
312	4	current-contract-price (group)
313	5	target-price (element)
314	5	ceiling-price (element)
315	5	current-quantity (element)
316	4	price-at-completion (group)
317	5	contractor-estimate (element)
318	5	government-estimate (element)
319	3	contract-identification (group)
320	4	contract-number (element)
321	4	contract-start-date (element)
322	4	contract-type (element)
323	2	sar-section-g-variances (output)
324	3	system-symbol (element)
325	3	as-of-date (element)
326	3	characteristic-variances (group)
327	3	milestone-variances (group)
328	3	program-acquisition-cost-var (group)
329	3	contract-cost-variances (group)
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331	2	gantt-chart (output)
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337	3	work-breakdown-structure-items (group)
338	3	acquisition-cost-elements (group)
339	3	acquisition-cost-elem-numbers (group)
340	3	acquisition-cost-elem-desc (element)

contents report

341	3	current-cost-dollar-value (element)
342	3	total (group)
343	2	lcc-initial-cost-detail (output)
344	3	report-page-number (group)
345	4	current-page-number (element)
346	4	total-number-of-pages (element)
347	3	report-date (group)
348	3	initial-cost-elements (group)
349	3	initial-cost-elem-numbers (group)
350	3	initial-cost-elem-desc (element)
351	3	current-cost-dollar-value (element)
352	3	total (group)
353	2	lcc-recurring-costs-detail (output)
354	3	report-page-number (group)
355	4	current-page-number (element)
356	4	total-number-of-pages (element)
357	3	report-date (group)
358	3	recurring-cost-elements (group)
359	3	recurring-cost-elem-numbers (group)
360	3	recurring-cost-elem-desc (element)
361	3	base-year-cost-dollar-value (element)
362	3	total (group)
363	2	lcc-recurring-costs-summary (output)
364	3	report-page-number (group)
365	4	current-page-number (element)
366	4	total-number-of-pages (element)
367	3	report-date (group)
368	3	recurring-cost-elements (group)
369	3	recurring-cost-elem-numbers (group)
370	3	recurring-cost-elem-desc (element)
371	3	base-year-cost-dollar-value (element)
372	3	escalated-cost-dollar-value (element)
373	3	total (group)
374	2	depot-maintenance-study-report (output)

contents report

375	3	end-item-depot-record (group)
376	4	mmsr-control-number (element)
377	4	end-item-fsn-nc (element)
378	4	manufacturers-identification (element)
379	4	manufactures-part-number (element)
380	4	noun-name (element)
381	4	expendability-category-code (element)
382	4	procurement-source-code (element)
383	4	unit-price (element)
384	4	source-maintenance-code (element)
385	4	record-establishment-date (element)
386	4	ama-code (element)
387	4	type-of-action-code (element)
388	3	component-item-record (group)
389	4	mmsr-control (element)
390	4	component-item-fsn-nc (element)
391	4	ci-manufacturers-part-number (element)
392	4	record-identifier-code (element)
393	4	type-of-action-code (element)
394	4	ci-manufacturers-identification (element)
395	4	noun-name (element)
396	4	expendability-category-code (element)
397	4	maintenance-repair-level-code (element)
398	4	procurement-source-code (element)
399	4	unit-issue (element)
400	4	unit-price (element)
401	4	field-replacement-percent (element)
402	4	breakdown-sequence-numbers (element)
403	4	indenture-code (element)
404	4	source-maintenance-code (element)
405	4	quantity-per-assembly (element)
406	4	material-req-list-repl-percent (element)
407	4	overhaul-condemnation-percent (element)
408	4	special-identification-code (element)

contents report

409	4	revision-date (element)
410	4	ama-code (element)
411	4	transaction-identifier (element)
412	2	level-of-repair-program (output)
413	3	scheduled-lsa-interfaces (group)
414	3	scheduled-prelim-orla-review (element)
415	3	scheduled-implementation (element)
416	3	scheduled-ident-of-orla-proc (element)
417	3	sched-listing-of-orla-elements (element)
418	3	scheduled-completion-of-orla (element)
419	2	level-of-repair-status-report (output)
420	3	equipment-identification (group)
421	4	equipment (group)
422	5	equipment-name (element)
423	5	equipment-number (element)
424	5	equipment-type (element)
425	5	equipment-description (element)
426	3	milestone-schedule (group)
427	2	level-of-repair-summary-report (output)
428	3	report-page-number (group)
429	4	current-page-number (element)
430	4	total-number-of-pages (element)
431	3	report-date (group)
432	3	orla-item-numbers (group)
433	3	part-numbers (group)
434	3	orla-item-description (group)
435	3	next-higher-assembly-desc (group)
436	3	current-cost-dollar-value (element)
437	3	mean-time-between-deliveries (element)
438	3	minimum-cost-alternative (element)
439	2	opt-repair-jev-anal-report (output)
440	3	report-page-number (group)
441	4	current-page-number (element)
442	4	total-number-of-pages (element)

contents report

443	3	total (group)
444	3	report-date (group)
445	3	orla-item-numbers (group)
446	3	orla-item-description (group)
447	3	current-cost-dollar-value (element)
448	2	orla-cost-element-output (output)
449	3	system-name (element)
450	3	element-life-cycle-cost (group)
451	4	element-name (element)
452	4	intermediate-maintenance (group)
453	5	cost (element)
454	5	percent (element)
455	4	depot-maintenance (group)
456	5	ccst (element)
457	5	de cent (element)
458	4	discard-maintenance (group)
459	5	cost (element)
460	5	percent (element)
461	4	split-maintenance (group)
462	5	cost (element)
463	5	percent (element)
464	2	orla-depot-muirt-support (output)
465	3	report-page-number (group)
466	4	current-page-number (element)
467	4	total-number-of-pages (element)
468	3	report-date (group)
469	3	support-equipment-desc (element)
470	3	work-unit-code (group)
471	3	depot-cost-dollar-value (element)
472	3	number-of-units (element)
473	3	orla-item-numbers (group)
474	3	orla-item-description (group)
475	3	demand-time (element)
476	3	mean-time-to-test (element)

contents report

477	3	required-time (element)
478	3	percent-of-total-time (element)
479	3	share-of-cost-dollar-value (element)
480	3	allocation-cost-dollar-value (element)
481	3	total (group)
482	4	orla-economic-anal-report (output)
483	3	report-page-number (group)
484	4	current-page-number (element)
485	4	total-number-of-pages (element)
486	3	report-date (group)
487	3	orla-item-numbers (group)
488	3	orla-item-description (group)
489	3	repair-description (group)
490	4	mean-time-between-deliveries (element)
491	4	mean-time-to-test (element)
492	4	available-time (element)
493	4	demand-time (element)
494	4	required-time (element)
495	4	mean-time-between-failures (element)
496	4	non-repairable-component-rate (element)
497	4	component-weight (element)
498	4	component-repair-cycle-time (element)
499	4	repair-rates (group)
500	4	component-average-maint-time (element)
501	3	variable-value (element)
502	3	orla-cost-elem-desc (element)
503	3	depot-cost-dollar-value (element)
504	3	intermediate-cost-dollar-value (element)
505	3	discard-cost-dollar-value (element)
506	3	total (group)
507	2	orla-end-item-resume (output)
508	3	equipment (group)
509	4	equipment-name (element)
510	4	equipment-number (element)

contents report

511	4	equipment-type (element)
512	4	equipment-description (element)
513	3	utilization (element)
514	3	equipment-description (element)
515	3	current-maintenance-policy (element)
516	3	maintenance-analysis-results (element)
517	3	maintenance-recommendations (element)
518	3	maintenance-notes (element)
519	2	orla-input-data-printout (output)
520	3	report-page-number (group)
521	4	current-page-number (element)
522	4	total-number-of-pages (element)
523	3	report-date (group)
524	3	repair-description (group)
525	4	mean-time-between-deliveries (element)
526	4	mean-time-to-test (element)
527	4	available-time (element)
528	4	demand-time (element)
529	4	required-time (element)
530	4	mean-time-between-failures (element)
531	4	non-repairable-component-rate (element)
532	4	component-weight (element)
533	4	component-repair-cycle-time (element)
534	4	repair-rates (group)
535	4	component-average-maint-time (element)
536	3	variable-value (element)
537	2	orla-intermediate-mult-support (output)
538	3	report-page-number (group)
539	4	current-page-number (element)
540	4	total-number-of-pages (element)
541	3	report-date (group)
542	3	support-equipment-desc (element)
543	3	work-unit-code (group)
544	3	intermediate-cost-dollar-value (element)

contents report

545	3	number-of-units (element)
546	3	orla-item-numbers (group)
547	3	orla-item-description (group)
548	3	demand-time (element)
549	3	mean-time-to-test (element)
550	3	required-time (element)
551	3	percent-of-total-time (element)
552	3	share-of-cost-dollar-value (element)
553	3	allocation-cost-dollar-value (element)
554	3	total (group)
555	2	orla-math-sensitivity-report (output)
556	3	report-page-number (group)
557	4	current-page-number (element)
558	4	total-number-of-pages (element)
559	3	total (group)
560	3	report-date (group)
561	3	repair-description (group)
562	4	mean-time-between-deliveries (element)
563	4	mean-time-to-test (element)
564	4	available-time (element)
565	4	demand-time (element)
566	4	required-time (element)
567	4	mean-time-between-failures (element)
568	4	non-repairable-component-rate (element)
569	4	component-weight (element)
570	4	component-repair-cycle-time (element)
571	4	repair-rates (group)
572	4	component-average-maint-time (element)
573	3	variable-value (element)
574	3	minimum-cost-value (element)
575	3	depot-cost-dollar-value (element)
576	3	intermediate-cost-dollar-value (element)
577	3	discard-cost-dollar-value (element)

contents report

1*	1	comprehensive-data-base (set)
2	2	db-configuration-change-dates (entity)
3	3	engineering-change-proposal (group)
4	4	change-number (element)
4	4	change-descriptive-title (element)
5	4	change-cost (element)
6	4	x-mini-board-date (element)
7	4	comments-required-date (element)
8	4	y-mini-board-date (element)
9	4	config-control-board-date (element)
10	4	procurement-officer-letter-date (element)
11	4	tech-agreement-letter-date (element)
12	4	contract-change-date (element)
13	4	engineering-opr (element)
14	4	configuration-control-opr (element)
15	4	procurement-opr (element)
16	4	logistics-opr (element)
17	4	change-notes (element)
2	2	db-contract-description (entity)
3	3	contract-identification (group)
18	4	contract-number (element)
19	4	contract-start-date (element)
20	4	contract-type (element)
21	4	contract-initial-price (group)
22	4	contract-type-number (group)
23	3	contract-type (element)
24	3	contract-number (element)
25	4	contractor (group)
26	4	company-name (element)
27	3	company-address (group)
28	4	at-completion-costs (group)
29	4	at-completion-budgeted (group)
30	3	latest-revised-estimate (element)
31	4	at-completion-variance (group)
32	4	
33	4	

contents report

bcws-period-forecast (group)	3
bcws-six-months-forecast (group)	3
management-reserve (group)	3
manpower-period-forecast (group)	3
maintenance-repair-cost (group)	3
manpower-six-months-forecast (group)	3
work-breakdown-structure-items (group)	3
wbs-description (group)	3
initial-target-cost (element)	3
negotiated-cost (element)	3
contract-target-price (element)	3
contract-target-price (element)	3
contract-gen-admin-rate (element)	3
functional-task-category (group)	3
target-profit (element)	3
contract-ceiling-price (element)	3
db-contract-modification-data (entity)	3
contract-identification (group)	3
contract-number (element)	3
contract-start-date (element)	3
contract-type (element)	3
adjusted-contract-price (group)	3
adjusted-target-price (element)	4
adjusted-ceiling-price (element)	4
negotiated-contract-changes (element)	3
adjusted-target-cost (element)	3
work-breakdown-structure-items (group)	3
wbs-description (group)	3
functional-task-category (group)	3
manpower-six-months-forecast (group)	3
manpower-period-forecast (group)	3
negotiated-cost (element)	3
contract-target-price (element)	3
contract-ceiling-price (element)	3

contents report

68	3	changes-since-as-of-date (group)
69	2	db-contract-performance-data (entity)
70	3	weekly-cost-updates (group)
71	4	cost-item (element)
72	4	item-type (element)
73	4	actual-cost (element)
74	4	projected-cost (element)
75	4	weekly-technical-updates (group)
76	4	task-number (element)
77	4	revised-task-status (element)
78	3	cfsr-remarks (element)
79	3	latest-revised-estimate (element)
80	3	management-reserve (group)
81	3	weekly-schedule-updates (group)
82	4	descriptive-name (element)
83	4	task-schedule-element (element)
84	4	revised-schedule-element (element)
85	2	db-projected-system-maint-data (entity)
86	3	equipment-type (element)
87	3	repair-description (group)
88	4	mean-time-between-deliveries (element)
89	4	mean-time-to-test (element)
90	4	available-time (element)
91	4	demand-time (element)
92	4	required-time (element)
93	4	mean-time-between-failures (element)
94	4	non-repairable-component-rate (element)
95	4	component-weight (element)
96	4	component-repair-cycle-time (element)
97	4	repair-rates (group)
98	4	component-average-maint-time (element)
99	2	db-system-acquisition-plan-init (entity)
100	3	contract-funding-for-fy (element)
101	3	contract-appropriation (element)

		contents report
102	3	appropriation-identification (group)
103	3	funding-authorized-to-date (group)
104	3	contract-funding-profile (group)
105	4	unliquidated-committments (group)
106	5	actual-to-date (element)
107	5	projected-by-period (group)
108	5	at-completion (element)
109	4	accrued-expenditures (group)
110	5	actual-to-date (element)
111	5	projected-by-period (group)
112	5	at-completion (element)
113	5	total-costs (group)
114	5	actual-to-date (element)
115	5	projected-by-period (group)
116	5	at-completion (element)
117	4	forecast-billings (group)
118	5	projected-by-period (group)
119	5	at-completion (element)
120	3	budgeted-cost-work-scheduled (group)
121	3	undistributed-budget (group)
122	3	production-vs-rdte (element)
123	3	program-name-number (group)
124	4	contract-program-name (element)
125	4	contract-number (element)
126	3	estimated-unpriced-work (element)
127	3	contract-budget-baseline (element)
128	3	bcws-six-months-forecast (group)
129	3	bcws-period-forecast (group)
130	3	prime-item-quantity (element)
131	3	est-cost-auth-unpriced-work (element)
132	3	estimated-price (element)
133	3	estimated-ceiling (element)
134	3	funds-carry-over (group)
135	3	forecasted-work (group)

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136	4	not-yet-authorized-work (group)
137	4	all-other-work (group)
138	4	forecast-subtotal (group)
139	3	approved-design-to-cost-goal (group)
140	3	weapon-system-name (element)
141	3	production-planning-schedule (element)
142	3	line-item-budget (group)
143	4	line-item-description (element)
144	4	eight-year-budget (group)
145	4	total-budget-at-completion (element)
146	3	dcp-thresholds-breached (group)
147	3	dod-component (element)
148	3	system-symbol (element)
149	3	designation (element)
150	3	nomenclature (element)
151	3	popular-name (element)
152	3	mission-and-description (element)
153	2	db-system-acquisit-plan-update (entity)
154	3	contract-funding-for-fy (element)
155	3	contract-appropriation (element)
156	3	funds-carry-over (group)
157	3	forecasted-work (group)
158	4	not-yet-authorized-work (group)
159	4	all-other-work (group)
160	4	forecast-subtotal (group)
161	3	estimated-unpriced-work (element)
162	3	contract-budget-baseline (element)
163	3	authorized-baseline-changes (group)
164	3	prime-item-quantity (element)
165	3	est-cost-auth-unpriced-work (element)
166	3	estimated-price (element)
167	3	estimated-ceiling (element)
168	3	units-accepted-to-date (group)
169	4	number-planned (element)

contents report

170	4	number-accepted (element)
171	3	quantities-delivered (group)
172	3	approved-design-to-cost-goal (group)
173	3	development-contracts (group)
174	3	production-contracts (group)
175	4	company-name (element)
176	4	initial-contract (group)
177	5	initial-price (element)
178	5	initial-quantity (element)
179	4	current-contract-price (group)
180	5	target-price (element)
181	5	ceiling-price (element)
182	5	current-quantity (element)
183	4	price-at-completion (group)
184	5	contractor-estimate (element)
185	5	government-estimate (element)
186	3	line-item-budget (group)
187	4	line-item-description (element)
188	4	eight-year-budget (group)
189	4	total-budget-at-completion (element)
190	3	dcp-thresholds-breached (group)
191	3	program-highlights (group)
192	3	reverences-to-other-sections (group)
193	3	major-subcontractor (group)
194	4	company-name (element)
195	4	company-address (group)
196	3	changes-since-as-of-date (group)
197	2	db-task-description (entity)
198	3	task-number (element)
199	3	descriptive-name (element)
200	3	abbreviation (element)
201	3	task-description-text (element)
202	3	person-in-charge (element)
203	3	earliest-start-date (element)

contents report

204	3	latest-start-date (element)
205	3	desired-completion-date (element)
206	3	required-completion-date (element)
207	3	task-duration (element)
208	3	skill (group)
209	4	skill-type (element)
210	4	skill-level (element)
211	4	skill-hours (element)
212	3	special-people (group)
213	4	person-id (element)
214	4	person-hours (element)
215	3	special-facilities (group)
216	4	facility-id (element)
217	4	facility-hours (element)
218	3	prerequisite-tasks (group)
219	2	db-level-a-specification (entity)
220	2	db-level-b-specification (entity)
221	2	db-level-c-specification (entity)
222	2	db-test-specification (entity)

APPENDIX 70

CADSAT MIS DATA-PROCESS MATRICES

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data process report

the rows are data names, the columns are process names.

row names	column names
1 selected-acquisition-report	output
2 comprehensive-data-base	set
3 life-cycle-cost-report	output
4 allocation-cost-dollar-value	element
5 repair-description	group
6 component-item-record	group
7 end-item-depot-record	group
8 share-of-cost-dollar-value	element
9 percent-of-total-time	element
10 opt-repair-level-analysis-report	output
11 number-of-units	element
12 minimum-cost-value	element
13 depot-cost-dollar-value	element
14 intermediate-cost-dollar-value	element
15 discard-cost-dollar-value	element
16 minimum-cost-alternative	element
17 facility-cost	group
18 inventory-cost	group
19 initial-training-cost	group
20 life-cycle-period	group
21 order-packing-shipping	group
22 force-basing	group
23 budgeted-cost-work-performed	group
24 weekly-cost-updates	group
25 cost-performance-report	output
26 dollar-units	element
27 contract-funds-status-report	output
	1 management-information-system
	2 user-functions
	3 reporting-capabilities
	4 life-cycle-cost-analysis
	5 development-cost-estimating
	6 operations-cost-estimating
	7 optimum-repair-level-analysis
	8 maintenance-cost-estimating
	9 financial-planning-tracking
	10 generate-cpr
	11 generate-csr
	12 generate-estimated-costs
	13 generate-essr
	14 schedule-planning-and-tracking
	15 generate-edr-schedule
	16 generate-network-data
	17 generate-milestone-schedule
	18 generate-manpower-schedule
	19 generate-ecp-status
	20 requirements-analysis
	21 requirements-relation-analysis
	22 requirements-evaluation
	23 system-performance-analysis
	24 system-complexities-assessment
	25 system-consistency-analysis
	26 traceability-analysis
	27 configuration-accounting

data process report

the rows are data names, the columns are process names.

row names	column names
28 accrued-expend-plus-commit	28 ccp-impact-analysis
29 total-costs	29 problem-tracking
30 forecast-billings	30 generate-problem-status-report
31 current-cfstr-report-date	31 generate-problem-impact-report
32 previous-cfstr-report-date	32 user-requested-nonsdt-analyses
33 unliquidated-committments	33 input-processing-capabilities
34 accrued-expenditures	34 operations-support
35 weapon-system-budget-estimate	35 user-modes
36 cost-schedule-status-report	36 output-formatting
37 schedule-data	37 standard-report-generation
38 cadsat-reports	38 plotter
39 logicon-cadsat-reports	39 gantt-generation
40 system-specifications	40 network-chart-generator
41 config-change-status-report	41 data-access-security-control
42 technical-requirements-impact	42 text-processing
43 special-report-data	43 mis-maintenance
44 db-task-description	
45 task-description	
46 db-system-acquisition-plan-update	
47 system-acquisition-plan-update	
48 db-system-acquisition-plan-init	
49 system-acquisition-plan-init	
50 db-projected-system-maint-data	
51 projected-system-maint-data	
52 db-contract-performance-data	
53 contract-performance-data	
54 db-contract-description	
55 contract-description	
56 db-configuration-change-dates	

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data process report

the rows are data names, the columns are process names.

row names	column names
57 configuration-change-dates	input
58 plotted-schedules	output
59 cdrj-schedule	entity
60 milestone-schedule-data	entity
61 gantt-chart	output

data process report

data process interaction matrix

(i,j)	value	meaning
r		row i is received or used by column j (input)
u		row i is updated by column j
d		row i is derived or generated by column j (output)
a		row i is input to, updated by, and output of column j (all)
f		row i is input to and output of column j (flow)
1		row i is input to and updated by column j
2		row i is updated by and output of column j

data process report

data process interaction matrix

1	2	3	4	5	6	7	8	9	0	1	2	3	4	5	6	7	8	9	0	1	2	3	4	5	6	7	8	9	0	1	2	3	4	5	6	7	8	9	0
1	1	d	i							1	1	1	1	1	1	1	1	1	2	2	2	2	2	2	2	2	2	3	3	3	3	3	3	3	3	4			
2	1	r	i	r						r	i	r	r	r	r	r	i	r	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1		
3	1		d	i	d					i																													
4	1			d	i	d				i																													
5	1				d	i	r			1																													
6	1					r	i				1																												
7	1					i	r					1																											
8	1						d					1																											
9	1							d					1																										
10	1								d					1																									
11	1									d					1																								
12	1										d					1																							
13	1											d					1																						
14	1												d					1																					
15	1													d					1																				
16	1													d						1																			
17	1														d						1																		
18	1															d						1																	
19	1																d						1																
20	1																	d						1															
21	1																		d						1														
22	1																			d						1													
23	1																				d						1												

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data process report

data process interaction matrix

24 i	i	r1 r di	i	i	i	i	i	i
25 i	i							

data process report

data process interaction matrix

	1	2	3	4	5	6	7	8	9	0	1	2	3	4	5	6	7	8	9	0
26 i	i										i									
27 i	i	i	d								i									
28 i	i	i	d								i									
29 i	i	i	d								i									
30 i	i	i	d								i									
31 i	i	i	u								i									
32 i	i	i	u								i									
33 i	i	i	u								i									
34 i	i	i	u								i									
35 i	i	i	d								i									
36 i	i	i	d								i									
37 i	i	i	d								i	d	d	di	i		r	r	i	
38 i	i	i	d								i	d	d	i	d	i				
39 i	i	i	d								i	r	r	i	r	i	r	i		
40 i	i	i	d								i	r	r	r	i	r	i	r	i	
41 i	i	i	d								i	d	i	d	i	d	i	d	i	
42 i	i	i	d								i	d	i	d	i	d	i	d	i	
43 i	i	i	d								i	d	i	d	i	d	i	d	i	
44 i	i	i	d								i	d	i	d	i	d	i	d	i	
45 i	i	i	d								i	d	i	d	i	d	i	d	i	
46 i	i	i	d								i	d	i	d	i	d	i	d	i	
47 i	i	i	d								i	d	i	d	i	d	i	d	i	
48 i	i	i	d								i	d	i	d	i	d	i	d	i	

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data process report

data process interaction matrix

49 i	i	i	i	i	i	i	i	i	i	i	i
50 i	i	i	i	i	i	i	i	i	i	i	i

data process report

data process interaction matrix

	1	2	3	4	5	6	7	8	9	0	1	2	3	4	5	6	7	8	9	0	1	2	3	4	5	6	7	8	9	0	
51	i																					r	i								
52	i																					i	d	i							
53	i																					i	r	i							
54	i																					i	d	i							
55	i																					i	r	i							
56	i																					i	d	i							
57	i																					i	r	i							
58	i																					i	i	d	i						
59	i																					i	i	r	r	i					
60	i																					i	i	r	r	i					
61	i																					i	i	d	i						

data process report

data process interaction matrix

	4	4	4
1	2	3	
1	1	1	
2	1	1	
3	1	1	
4	1	1	
5	1	1	
6	1	1	
7	1	1	
8	1	1	
9	1	1	
10	1	1	
11	1	1	
12	1	1	
13	1	1	
14	1	1	
15	1	1	
16	1	1	
17	1	1	
18	1	1	
19	1	1	
20	1	1	
21	1	1	
22	1	1	
23	1	1	

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data process report

data process interaction matrix

24	1	1
25	1	1
+-----+		

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data process report

data process interaction matrix

*** matrix empty for rows 26 thru 50 and columns 41 thru 43

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data process report

data process interaction matrix

*** matrix empty for rows 51 thru 61 and columns 41 thru 43

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data process report

data process interaction matrix analysis

data

cadsat-reports
 logicon-cadsat-reports
 technical-requirements-impact
 db-task-description
 db-system-acquisition-plan-update
 db-system-acquisition-plan-init
 db-projected-system-maint-data
 db-contract-performance-data
 db-contract-description
 db-configuration-change-dates
 cdr1-schedule
 milestone-schedule-data
 gantt-chart

(output) (output) (row 38) not generated by any process
 (output) (output) (row 39) not generated by any process
 (entity) (entity) (row 42) not generated by any process
 (entity) (entity) (row 44) derived, but not used by any process
 (entity) (entity) (row 46) derived, but not used by any process
 (entity) (entity) (row 48) derived, but not used by any process
 (entity) (entity) (row 50) derived, but not used by any process
 (entity) (entity) (row 52) derived, but not used by any process
 (entity) (entity) (row 54) derived, but not used by any process
 (entity) (entity) (row 56) derived, but not used by any process
 (entity) (entity) (row 59) not derived by any process
 (output) (output) (row 60) not derived by any process
 (output) (output) (row 61) not generated by any process

processes

management-information-system
 user-functions
 development-cost-estimating
 operations-cost-estimating
 maintenance-cost-estimating
 financial-planning-tracking
 schedule-planning-and-tracking
 generate-cdr1-schedule
 generate-milestone-schedule
 generate-manpower-schedule
 generate-ecp-status
 requirements-analysis
 requirements-evaluation
 system-performance-analysis

(column 1) does not interact with any data
 (column 2) does not interact with any data
 (column 3) does not interact with any data
 (column 4) does not interact with any data
 (column 5) does not interact with any data
 (column 6) does not interact with any data
 (column 7) does not interact with any data
 (column 8) does not interact with any data
 (column 9) does not interact with any data
 (column 10) does not interact with any data
 (column 11) does not interact with any data
 (column 12) does not interact with any data
 (column 13) does not interact with any data
 (column 14) does not interact with any data
 (column 15) does not interact with any data
 (column 16) does not interact with any data
 (column 17) does not interact with any data
 (column 18) does not interact with any data
 (column 19) does not interact with any data
 (column 20) does not interact with any data
 (column 21) does not interact with any data
 (column 22) does not interact with any data
 (column 23) does not interact with any data

data process report

data process interaction matrix analysis

problem-tracking	(column 29)	does not interact with any data
generate-problem-status-report	(column 30)	does not interact with any data
generate-problem-impact-report	(column 31)	does not interact with any data
generate-requested-nonstd-analyses	(column 32)	derives something, but does not use anything
user-requested-support	(column 34)	does not interact with any data
operations-support	(column 35)	does not interact with any data
user-modes	(column 36)	does not interact with any data
output-formatting	(column 37)	uses data, but does not derive or update anything
standard-report-generation	(column 40)	does not interact with any data
network-chart-generator	(column 41)	does not interact with any data
data-access-security-control	(column 42)	does not interact with any data
text-processing		

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data process report

process interaction matrix (incidence)

the rows and columns are process names from above.
an asterisk in (i,j) means that something derived
or updated by process i is used by process j.

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data process report

process interaction matrix (incidence)

	1	1111111112	2222222223	3333333334	444
1	1234567890	1234567090	1234567890	1234567890	123
2	1	1	1	1	1
3	1	1	1	1	1
4	1	1	1	1	1
5	1	1	1	1	1
6	1	1	1	1	1
7	1	1	1	1	1
8	1	1	1	1	1
9	1	1	1	1	1
10	1	1	1	1	1
11	1	1	1	1	1
12	1	1	1	1	1
13	1	1	1	1	1
14	1	1	1	1	1
15	1	1	1	1	1
16	1	1	1	1	1
17	1	1	1	1	1
18	1	1	1	1	1
19	1	1	1	1	1
20	1	1	1	1	1
21	1	1	1	1	1
22	1	1	1	1	1
23	1	1	1	1	1

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data process report

process interaction matrix (incidence)

24	i	1	1	1	1	1	1
25	i	1	1	1	1	1	1
4							

data process report

process interaction matrix (incidence)

	1	1111111112	2222222223	3333333334	444
1234567890	1234567890	1234567890	1234567890	1234567890	123
26 1	1	1	1	1	1
27 1	1	1	1	1	1
28 1	1	1	1	1	1
29 1	1	1	1	1	1
30 1	1	1	1	1	1
31 1	1	1	1	1	1
32 1	1	1	*	1	1
33 1	*	*	*	*	*
34 1	1	1	1	1	1
35 1	1	1	1	1	1
36 1	1	1	1	1	1
37 1	1	1	1	1	1
38 1	1	1	1	1	1
39 1	1	1	1	1	1
40 1	1	1	1	1	1
41 1	1	1	1	1	1
42 1	1	*	*	*	*
43 1	*	*	*	*	*

data process report

process interaction matrix analysis

management-information-system	(row/co)	1) no interaction, but has subparts and is part of a process
user-functions	(row/co)	2) no interaction, but has subparts and is part of a process
reporting-capabilities	(row/co)	3) no successors for this process
life-cycle-cost-analysis	(row/co)	4) no interaction, but has subparts and is part of a process
development-cost-estimating	(row/co)	5) no interaction, but is part of another process
operations-cost-estimating	(row/co)	6) no interaction, but is part of another process
maintenance-cost-estimating	(row/co)	7) no interaction, but is part of another process
financial-planning-tracking	(row/co)	8) no interaction, but has subparts and is part of a process
generate-cpr	(row/co)	9) no interaction, but has subparts and is part of a process
generate-cfsr	(row/co)	10) no successors for this process
generate-estimated-costs	(row/co)	11) no successors for this process
schedule-planning-and-tracking	(row/co)	12) no successors for this process
generate-cdr1-schedule	(row/co)	13) no successors for this process
generate-milestone-schedule	(row/co)	14) no interaction, but has subparts and is part of a process
generate-manpower-schedule	(row/co)	15) no interaction, but is part of another process
generate-ecp-status	(row/co)	16) no interaction, but is part of another process
requirements-analysis	(row/co)	17) no interaction, but is part of another process
requirements-relation-analysis	(row/co)	18) no interaction, but is part of another process
requirements-evaluation	(row/co)	19) no interaction, but is part of another process
system-performance-analysis	(row/co)	20) no interaction, but has subparts and is part of a process
system-completeness-assessment	(row/co)	21) no interaction, but has subparts and is part of a process
system-consistency-analysis	(row/co)	22) no interaction, but has subparts and is part of a process
traceability-analysis	(row/co)	23) no interaction, but is part of another process
configuration-accounting	(row/co)	24) no interaction, but is part of another process
ecp-impact-analysis	(row/co)	25) no interaction, but has subparts and is part of a process
problem-tracking	(row/co)	26) no interaction, but is part of another process
generate-problem-status-report	(row/co)	27) no successors for this process
generate-problem-impact-report	(row/co)	28) no interaction, but is part of another process
user-requested-nonstd-analyses	(row/co)	29) no predecessors for this process
input-processing-capabilities	(row/co)	30) no predecessors for this process
operations-support	(row/co)	31) no interaction, but has subparts and is part of a process

process interaction matrix analysis

user-modes	(row/co)	35) no interaction, but has subparts and is part of a process
output-formatting	(row/co)	36) no interaction, but has subparts and is part of a process
standard-report-generation	(row/co)	37) no successors for this process
plotter	(row/co)	38) no successors for this process
gantt-chart-generation	(row/co)	39) no successors for this process
network-chart-generator	(row/co)	40) no interaction, but is part of another process
data-access-security-control	(row/co)	41) no interaction, but is part of another process
text-processing	(row/co)	42) no interaction, but is part of another process

APPENDIX 80

CADSAT MIS NAME LIST

name	type	synonym
1 abbreviation	element	abbrevi
2 accounting-office	interface	accoff
3 accrued-expend-plus-commit	group	acexpjco
4 accrued-expenditures	group	accexp
5 acquisition-cost-element-desc	element	-
6 acquisition-cost-element-numbers	group	accojnu
7 acquisition-cost-elements	group	accoj
8 acquisition-cost-items	group	accoit
9 acquisition-cost-wbs-items	group	accowbit
10 acquisition-training-cost	group	actrc0
11 actual-cost	element	actcos
12 actual-cost-work-performed	group	accwotope
		acwp
13 actual-to-date	element	adcepr
14 adjusted-ceiling-price	element	adcopr
15 adjusted-contract-price	group	adtaco
16 adjusted-target-cost	element	adtapr
17 adjusted-target-price	element	a lotwo
18 all-other-work	group	albadi
19 allocation-baseline-dif	element	al codova
20 allocation-cost-dollar-value	element	amacod
21 ama-code	element	-
22 analyzed	keyword	appide
23 appropriation-identification	group	apdetocogo
24 approved-design-to-cost-goal	group	apprda
25 approved-program-date	element	apprva
26 approved-program-value	element	asoFDA
27 as-of-date	element	atcom
28 at-completion	element	atcoubu
29 at-completion-budgeted	group	atcoco
30 at-completion-costs	group	atcovaa
31 at-completion-variance	group	-

	name	type	synonym
32	authorized-baseline-changes	group	auðach
33	authorized-signature	group	autsig
34	authorized-work-subtotal	group	auwosu
35	autovon-rprefix	element	autpre
36	available-time	element	avatim
37	base-year-cost-dollar-value	process	bayedova
38	batch	group	-
39	bcws-period-forecast	group	bcpefo
40	bcws-six-months-forecast	group	bcsimofo
41	breakdown-sequence-numbers	element	brsenu
42	budget-at-completion	element	bac
43	budget-estimate-cost-var	group	buatco
44	budgeted-cost-work-performed	group	buescova
45	budgeted-cost-work-scheduled	group	bcwp
46	cadsat-reports	output	bucowope
47	category	element	bcws
48	carl-schedule	entity	bucowosc
49	ceiling-price	element	cadrep
50	cfsr-remarks	element	catego
51	change-cost	element	cdrschi
52	change-descriptive-title	element	ceipri
53	change-notes	element	citem
54	change-number	element	chacos
55	changes-since-as-of-date	group	chdeti
56	characteristic-description	group	chanot
57	characteristic-variances	group	chanum
58	ci-manufactures-identification	element	chsiasofda
59	ci-manufactures-part-number	element	chades
60	command-processing	process	chavar
			cimaid
			cimapanu
			compro

name	type	name list	synonym
61	commanders-office	interface	comoff
62	comments-required-date	element	coreda
63	commercial-area-code	element	coarco
64	committed-funds	group	comfun
65	company-address	group	comadd
66	company-name	element	comnam
67	component-average-maint-time	element	coavmati
68	component-item-fsn-nc	element	coitsnnc
69	component-item-record	group	coitre
70	component-life-cycle-period	element	colicype
71	component-projected-cost	element	coproco
72	component-repair-cycle-time	element	corecyti
73	component-weight	element	comwei
74	comprehensive-data-base	set	codaba
75	computed-items	entity	cudaba
76	config-change-status-report	output	comite
77	config-control-board-date	element	cochstre
78	configuration-accounting	process	cocoboda
79	configuration-change-dates	input	codo
80	configuration-control-opr	element	conacc
81	consistency-analysis-examples	memo	condoc
82	contract-appropriation	element	cochdis
83	contract-budget-baseline	element	cocoop
84	contract-ceiling-price	element	coanex
85	contract-change-date	element	conapp
86	contract-compliance	element	cobuba
87	contract-cost-variances	group	cocepr
88	contract-description	input	cochda
			concom
			cocova
			condes

	name	type	name list	synonym
69	contract-funding-for-fy	element		cofufory
90	contract-funding-profile	group		coauwo
91	contract-funds-status-report	output		cofupr
92	contract-gen-admin-rate	element		cfsr
93	contract-identification	group		cofustre
94	contract-initial-price	group		cogeadra
95	contract-modification-data	input		conide
96	contract-number	element		coinpr
97	contract-performance-data	input		comoda
98	contract-program-name	element		connun
99	contract-start-date	input		copeda
100	contract-target-price	element		coprina
101	contract-type	element		costda
102	contract-type-number	group		cotapr
103	contract-work-authorized	group		contyp
104	contractor	group		cotynu
105	contractor-estimate	element		cowaou
106	contractor-signature	group		contr
107	company-name	element		conest
108	cost	group		codova
109	cost-dollar-values	element		dolval
110	cost-item	output		cosite
111	cost-performance-report	output		copere
112	cost-schedule-status-report	output		cpr
113	cost-variance			coscre
114	costs-at-completion			cssr
115	cpr-baseline			cova
				coatco
				cprbas

name list

name	type	synonym
116	cpr-functional-categories	cpfucā
117	cpr-manpower-loading	cpmalō
118	cpr-problem-analysis	cppran
119	cpr-work-breakdown-str	cpwobrst
120	cum-todate-actual-work-perf	cutoacwpe
121	cum-todate-budgeted-cost	cutobuco
122	cumulative-bcws	cumbcw
123	cumulative-cost-variance	cucova
124	cumulative-costs-to-date	cucotoda
125	cumulative-schedule-variance	cutoco
126	cumulative-variance	cuscva
127	cumulative-work-performed	cumvar
128	cumulative-work-scheduled	cuwope
129	current-budgeted-cost	cuwosc
130	current-cfsr-report-date	cubuco
131	current-contract-price	cucfreda
132	current-cost-dollar-value	cucopr
133	current-estimated-date	cudova
134	current-estimated-perform	cuesda
135	current-maintenance-policy	cue spe
136	current-page-number	cumapo
137	current-period-actual	cupanu
138	current-period-costs	cupeac
139	current-quantity	cupeco
140	current-variance	curqua
141	data-acceptance-checking	curvar
142	data-access-security-control	daach
143	data-conversion	daacseco
144	data-flow-analysis	datcon
145	db-configuration-change-dates	dafjan
146	db-contract-description	dbcchds
		dbcondes

name list

name	type	synonym
147	db-contract-modification-data	entity
148	db-contract-performance-data	entity
149	db-level-a-specification	entity
150	db-level-b-specification	entity
151	db-level-c-specification	entity
152	db-projected-system-maint-data	entity
153	db-system-acquisition-plan-init	entity
154	db-system-acquisition-plan-update	entity
155	db-task-description	entity
156	db-test-specification	entity
157	dcp-thresholds-breached	group
158	definized-work	group
159	demand-time	element
160	demonstrated-performance	element
161	depot-cost-dollar-value	element
162	depot-maintenance	group
163	depot-maintenance-study-report	output
164	descriptive-name	element
165	design-test-trace	process
166	designation	element
167	desired-completion-date	element
168	development-contracts	group
169	development-cost-estimating	process
170	development-estimate	element
171	development-estimated-date	element
172	discard-cost-dollar-value	element
173	discard-maintenance	group
174	division-address	element
175	division-name	element
176	dod-component	element
177	dollar-units	element

name	type	synonym
178	earliest-start-date	eastda
179	ecp-impact-analysis	eciman
180	ecp-status	ecpsa
181	eight-year-budget	eiyebu
182	element-life-cycle-cost	ellicyco
183	element-name	elenam
184	end-item-depot-record	enitdere
185	end-item-fsn-nc	enitfscn
186	end-of-period-actual-cum	enofpeaccu
187	engineering-change-proposal	ecp enchpr
188	engineering-opr	engopr
189	equipment	equipm
190	equipment-description	equedes
191	equipment-identification	equide
192	equipment-name	equnam
193	equipment-number	equnum
194	equipment-type	equtyp
195	escalated-cost-dollar-value	esdova
196	est-cost-auth-unpriced-work	escoauunwo
197	estimated-ceiling	estcei
198	estimated-over-under-cost	esovunco
199	estimated-price	esunwo
200	estimated-unpriced-work	excaco
201	expendability-category-code	faccos
202	facility-cost	fachou
203	facility-hours	facid
204	facility-id	firepe
205	field-replacement-percent	fipltr
206	financial-planning-tracking	forbas
207	force-basing	fobipr
208	forecast-billing-projected	

name list

name	type	synonym
209 forecast-billings	group	forbill
210 forecast-subtotal	group	forsub
211 forecasted-work	group	forwor
212 functional-control-analysis	process	fuoan
213 functional-task-category	group	futaca
214 funding-authorized-to-date	group	fautoda
215 funds-carry-over	group	fuccov
216 gantt-chart	output	gancha
217 gantt-chart-generation	process	gachge
218 general-and-administration	group	gnchge
219 generate-cdrj-schedule	process	geanad
220 generate-cfsr	process	gcdsc
221 generate-cpr	process	gecf
222 generate-cssr	process	gencfs
223 generate-ecp-status	process	gecp
224 generate-estimated-costs	process	gencpr
225 generate-manpower-schedule	process	qencss
226 generate-milestone-schedule	process	geecst
227 generate-network-data	process	geesco
228 generate-problem-impact-report	process	gemasc
229 generate-problem-status-report	process	genisch
230 government-estimate	element	genech
231 hierarchy-analysis	process	geprimre
232 indenture-code	element	geprstre
233 initial-contract	group	govest
234 initial-cost-element-desc	element	hian
235 initial-cost-element-numbers	group	indcod
236 initial-cost-elements	group	inicon
		incoelde
		incoelnu
		incoel

name	type	synonym
237 initial-cost-items	group	incoit
238 initial-cost-wbs-items	group	incowbit
239 initial-price	element	inipri
240 initial-quantity	element	iniqua
241 initial-target-cost	element	intaco
242 initial-trainning-cost	group	dainacch
243 input-processing-capabilities	process	inprca
		-
244 input-set	set	
245 interactive	process	incodova
246 intermediate-cost-dollar-value	element	intmai
247 intermediate-maintenance	group	invcos
248 inventory-cost	group	itenam
249 item-name	element	itetyp
250 item-type	element	larees
251 latest-revised-estimate	element	lre
		lastda
252 latest-start-date	element	lcicode
253 lcc-initial-cost-detail	output	lcrecode
254 lcc-recurring-costs-detail	output	lcrcosu
255 lcc-recurring-costs-summary	output	leasp
256 level-a-specification	input	lebsp
257 level-b-specification	input	lecsp
258 level-c-specification	input	leofreanre
259 level-of-repair-analysis-report	output	lorar
		eofrepr
260 level-of-repair-program	output	jorp
261 level-of-repair-status-report	output	jeofrestre
		lorsr
262 level-of-repair-summary-report	output	jeofresure
263 life-cycle-cost-analysis	process	licycoan

name	type	synonym
264	life-cycle-cost-items	lifecyclecost
265	life-cycle-cost-report	lifecyclecostreport
266	life-cycle-cost-wbs-report	lifecyclecostwbsreport
267	life-cycle-period	lifecycleperiod
268	line-item-budget	lineitembudget
269	line-item-description	lineitemdescription
270	logicon-cadsat-reports	logiconcadsatreports
271	logistics-opr	logisticsopr
272	lora-support-equipment	lorasupportequipment
273	maintenance-analysis-results	maintenanceanalysisresults
274	maintenance-cost-estimating	maintenancecostestimating
275	maintenance-notes	maintenance notes
276	maintenance-recommendations	maintenancerecommendations
277	maintenance-repair-cost	maintenance repair cost
278	maintenance-repair-level-code	maintenance repair level code
279	major-subcontractor	major subcontractor
280	management-information-system	managementinformationsystem
281	management-reserve	managementreserve
282	manpower-period-forecast	manpowerperiodforecast
283	manpower-requrid-at-completion	manpowerrequridatcompletion
284	manpower-schedule	manpowerschedule
285	manpower-six-months-forecast	manpowersixmonthsforecast
286	manufacturers-identification	manufacturersidentification
287	manufactures-part-number	manufacturespartnumber
288	material-reg-jist-repl-percent	materialregjistreplpercent
289	mean-time-between-deliveries	meantimebetweendeliveries
290	mean-time-between-failures	meantimebetweenfailures
291	mean-time-to-test	meantimetotest

name	type	synonym
292	element	mrtt.
293	group	mildes
294	entity	milj sch
295	group	miscdsa
296	element	milvar
297	element	micoal
		micodova
		mincost
		micova
		mismai
		miande
		mmscon
		mmconu
		musuegrp
		narbac
		necoch
		neco
		nefure
		pechqe
		nehiaside
		nha-desc
		nomencl
		norecora
		nodewo
		noyeauwo
		nounam
		numacc
		nuofit
		nuofun
		numpla
		opprre
		opr
298	minimum-cost-value	
299	mis-maintenance	
300	mission-and-description	
301	mnsr-control	
302	mnsr-control-number	
303	multiple-support-equipment-rpt	
304	narrative-backup	
305	negotiated-contract-changes	
306	negotiated-cost	
307	net-funds-required	
308	network-chart-generator	
309	next-higher-assembly-desc	
310	nomenclature	
311	non-repairable-component-rate	
312	not-definited-work	
313	not-yet-authorized-work	
314	noun-name	
315	number-accepted	
316	number-of-items	
317	number-of-units	
318	number-planned	
319	office-primary-responsibility	

name	type	name list	synonym
320	office-prime-respon-symbol		ofprresy
321	operational-characteristics		opecha
322	operations-cost-estimating		opcoes
323	operations-support		opsu
324	opt-repair-lev-anal-report		opreleeanre
325	optimum-repair-level-analysis		orjar
326	order-packing-shipping		oprelean
327	order-shipping-time		orla
328	orla-cost-elem-desc		orpash
329	orla-cost-element-output		orshti
330	orla-depot-mult-support		orcoelde
331	orla-economic-anal-report		orcoelou
332	orla-end-item-resume		ordemusu
333	orla-equipment		orecanre
334	orla-input-data-printout		orenitre
335	orla-intermediate-mult-support		orlequ
336	orla-item-description		orindapr
337	orla-item-numbers		orinmusu
338	orla-items		oritde
339	orla-math-sensitiv-anal-report		oritnu
340	orla-variable-items		orlite
341	output-formatting		ormaseanre
			orvait
			oufo
			outfor
342	output-set		-
343	overhaul-condemnation-percent		ovcope
344	packing-shipping-cost		pasnco
345	part-numbers		panu
346	part-numbers-items		part-nos
347	percent		panuit

name list

name	type	synonym
348	element	peoftoti
349	element	perpar
350	element	peofco
351	element	perhou
352	element	perid
353	element	peinch
354	element	phonum
355	element	plosch
356	process	-
357	element	popnam
358	element	preage
359	group	-
360	element	prcfreda
361	group	pratco
362	group	prbubeofpe
363	group	pricon
364	element	pritqu
365	process	pronam
366	process	protra
367	memo	prtrex
368	group	-
369	element	proopr
370	procurement	prsoco
371	procurement	profleda
372	product-test-trace	prtefr
373	production-contracts	procon
374	production-milestone-schedule	primisc
375	production-planning-schedule	ppjsc
376	production-vs-rdte	prvsrd
377	program-acquisition-cost-var	praccova
378	program-acquisition-costs	pracco
379	program-baseline-beg-of-period	prbaeofpe

name list

name	type	synonym
380	program-budget-report	prbure
381	program-description	prodes
382	program-element-number	prelnu
383	program-highlights	pronig
384	program-manager	proman
385	program-name-number	prnanu
386	program-office	prof
		spo
		system-program-offi
387	program-office-name	profna
388	program-period-end-baseline	prpeenba
389	program-schedule	prosch
390	program-title	protit
391	projected-by-period	prbype
392	projected-cost	procos
393	projected-system-maint-data	prsymada
394	quantities-delivered	quadel
395	quantity-per-assembly	qupeas
396	record-establishment-date	reesda
397	record-identifier-code	reidco
398	recurring-cost-elem-desc	recoeld
399	recurring-cost-elem-numbers	recoelnu
400	recurring-cost-elements	recoel
401	recurring-cost-items	recoit
402	recurring-cost-wbs-items	recowbit
403	recurring-training-cost	retroco
404	repair-description	repdes
		varnam
405	repair-rates	reprat
406	repair-variable-name	revana
407	report-control-symbol	recosy
408	report-date	repdat

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	name	type	name list	synonym
409	report-page-number	group		repanu
410	report-period	element		repe
411	reporting-capabilities	process		reca
412	required-completion-date	element		repcap
413	required-time	element		recofa
414	requirements-analysis	process		regtim
415	requirements-design-trace	process		rean
416	requirements-evaluation	process		reqana
417	requirements-product-trace	process		redetr
418	requirements-relation-analysis	process		regeva
419	requirements-test-trace	process		reprtr
420	results-of-analysis	process		rrean
421	references-to-other-sections	element		retetr
422	revised-schedule-element	group		reofan
423	revised-task-status	element		retootse
424	revision-date	element		rescel
425	sar-section-a-cover-sheet	output		retast
426	sar-section-b-summary	output		revdat
427	sar-section-c-technical	output		saseacosh
428	sar-section-d-schedule	output		saseacovsh
429	sar-section-e-costs	output		sasebsu
430	sar-section-f-contract-info	output		sasecte
431	sar-section-g-variances	output		sasedsc
432	sched-listing-of-orla-elements	element		saseeco
433	schedule	group		sasefcoin
434	schedule-data	set		sasegva
435	schedule-planning-and-tracking	process		scjiofore
436	schedule-variance	group		schedu
437	scheduled-completion-of-orla	element		schdat
				scplantr
				scvav
				sccoofor

name	type	name list	synonym
438	scheduled-ident-of-orla-proc		scidoforpr
439	scheduled-implementation		schimp
440	scheduled-lsa-interfaces		sc1sin
441	scheduled-prelim-orla-review		scprorre
442	selected-acquisition-report		seacre
443	share-of-cost-dollar-value		shofcodova
444	share-ratio		-
445	shipping-cost		shicos
446	signature		-
447	signature-date		-
448	skill		-
449	skill-hours		skihou
450	skill-level		skilev
451	skill-type		skityp
452	source-maintenance-code		somaco
453	special-facilities		spefac
454	special-identification-code		spidco
455	special-items		spite
456	special-people		spreda
457	special-report-data		sp1mai
458	split-maintenance		stregc
459	standard-report-generation		stapro
460	statement-of-problem		subnam
461	subsystem-name		-
462	subtotal		sueqde
463	support-equipment-desc		syacp1in
464	system-acquisition-plan-init		syacp1up
465	system-acquisition-plan-update		sycoas
466	system-completeness-assessment		sycoex
467	system-completeness-example		sycoan
468	system-consistency-analysis		syscon
469	system-contractors		-

name	type	synonym
470	system-major-contractors	interface
471	system-minor-contractors	interface
472	system-name	element
473	system-performance-analysis	process
474	system-performance-memo	memo
475	system-prime-contractor	interface
476	system-specifications	input
477	system-symbol	element
478	target-price	element
479	target-profit	element
480	task-description	input
481	task-description-text	element
482	task-duration	element
483	task-number	element
484	task-schedule-element	element
485	tech-agreement-letter-date	group
486	technical-characteristics	output
487	technical-requirements-impact	input
488	test-specification	process
489	text-processing	element
490	title	group
491	total	element
492	total-allocated-budget	group
493	total-budget	element
494	total-budget-at-completion	group
495	total-costs	output
496	total-funds-requirements	group
497	total-life-cycle-cost-summary	element
498	total-manpower	group
499	total-number-of-pages	group
500	total-variance	process
501	traceability-analysis	-
		symaco symico sysnam sypean sypeme syprco sysspe syssym tarpri tarpri tasdes tadete tasdur tasnum tascel teagleda techha tereim tesspe tepr

name	type	synonym
502	trainning-cost	tran
503	transaction-identifier	tracos
504	type-of-action-code	traide
505	type-of-schedule	tyofacco
506	undistributed-budget	tyofsc
507	unit-costs	unbu
508	unit-issue	undbud
509	unit-price	unicos
510	units-accepted-to-date	uniiss
511	unliquidated-committments	unipri
512	user-functions	unactoda
513	user-modes	un]com
514	user-requested-nonstd-analyses	usefun
515	utilization	usfu
516	variable-value	usemod
517	variance-adjustment	usmo
518	wbs-description	dabaqu
519	wbs-descriptor	usrenoan
520	wbs-item	utiliz
521	wbs-item-costs	varval
522	weapon-system-budget-estimate	varadj
523	weapon-system-name	wbsdes
524	weekly-cost-updates	wbsite
525	weekly-schedule-updates	wbitco
526	weekly-technical-updates	wesynas
527	work-breakdown-structure-items	wecoupl
528	work-to-be-performed	wescup
		wetewup
		wobrsit
		wotobepe

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	name	type	synonym
		name list	
529	work-unit-code	group	wounco
530	x-mini-board-date	element	wuc
531	y-mini-board-date	element	xmida
			ymida

APPENDIX 9B
SELECTED BIBLIOGRAPHY
(CADSAT GENERATED)

1 entity GFE;
2 synonyms are: gfe-docs;
3 keywords: documents,
4 gfe;
5
6 group GFE-documents;
7 synonyms are: gfe-documents;
8 description;
9 This is a CADSAT listing of all Government Furnished
10 Equipment (GFE) for the CADSAT/MIS contract, in this
11 circumstance a list of GFE documents;
12 keywords: documents,
13 gfe;
14 consists of:
15 AD701303,
16 AD784926,
17 ADA011730,
18 AD765203,
19 ADA016452,
20 AD767306,
21 AD736210,
22 AD736987,
23 AD877476L,
24 AD766092,
25 AD785143,
26 AD783544,
27 AD787704,
28 ADA006334,
29 AD781749,
30 ADB005306L,
31 ADB008075,
32 ADB010246L;
33
34
35 element AD701303;
36 synonyms are: ad701303;
37 description;
38 Application and Demonstration of NAS Saufley Manpower
39 Allocation and Productivity Measurement Model;
40 keywords: documents,
41 gfe;
42 contained in: GFE-documents;

43

44 element AD784926;
45 synonyms are: ad784926;

46 description;
47 Representation of Information in the Design-Construct:
48 Process;
49 keywords: documents,
50 gfe;
51 contained in: GFE-documents;
52

53 element ADA011730;
54 synonyms are: ada011730;
55 description;
56 Experimental Interim RADC MIS System (FEMIS);
57 keywords: documents,
58 gfe;
59 contained in: GFE-documents;
60

61 element AD765203;
62 synonyms are: ad765203;
63 description;
64 Generalized Data Base Management System and Selected
65 Air Force Applications;
66 keywords: documents,
67 gfe;
68 contained in: GFE-documents;
69

70 element AD875036;
71 synonyms are: ad875036;
72 description;
73 Description of the SACCS Data Management System;
74 keywords: documents,
75 gfe;
76 contained in: GFE-documents;
77 security is: TOIT,
78 C.Hartman;
79

80 element ADA016452;
81 synonyms are: ada016452;
82 description;
83 Concept of a Management Information System for TESPO;
84 keywords: documents,
85 gfe;
86 contained in: GFE-documents;

87

88 element AD767306;
89 synonyms are: ad767306;
90 description;
91 Program and Financial Management Plan, Resources Information
92 Systems. Volume IV. NUSC PERT/TIME/COST Program User's Manual;
93 keywords: documents,
94 gfe;
95 contained in: GFE-documents;
96
97 element AD736210;
98 synonyms are: ad736210;
99 description;
100 Use of Edit Information to Measure and Reduce File Error
101 Content in a MIS;
102 keywords: documents,
103 gfe;
104 contained in: GFE-documents;
105
106 element AD736987;
107 synonyms are: ad736987;
108 description;
109 MIS Technology: A view of the Future;
110 keywords: documents,
111 gfe;
112 contained in: GFE-documents;
113
114 element AD877476L;
115 synonyms are: AD877476L,
116 ad877476L,
117 ad877476L;
118 description;
119 The Army Communications-Electronics Management Information
120 System (ACEMIS) -Coordination Draft- Master Development Plan
121 Volume I. Executive Summary
122 -- Two copies of this manual were acquired
123 rather than a copy of manual AD877476
124 Application and Demonstration of NAS Saufley Manpower
125 Allocation and Productivity Measurement Model;
126 keywords: documents,
127 gfe;
128 contained in: GFE-documents;
129 security is: TOIT,
130 C.Hartman;
131

132 element AD766092;
133 synonyms are: ad766092;
134 description;
135 Implementation of Complex Management Information Systems;
136 keywords: documents,
137 gfe;
138 contained in: GFE-documents;
139

140 element AD785143;
141 synonyms are: ad785143;
142 description;
143 Feasibility and Utility of an on-line Information
144 Communications System in a Research and Development Management
145 and Planning Environment;
146 keywords: documents,
147 gfe;
148 contained in: GFE-documents;
149

150 element AD783544;
151 synonyms are: ad783544;
152 description;
153 Application of a Process Model to a Management Support System
154 keywords: documents,
155 gfe;
156 contained in: GFE-documents;
157

158 element AD787704;
159 synonyms are: ad787704;
160 description;
161 An Analysis of Program Evaluation and Review Technique (PERT)
162 in Weapon System Acquisition;
163 keywords: documents,
164 gfe;
165 contained in: GFE-documents;
166

167 element ADA006334;
168 synonyms are: ada006334;
169 description;
170 An Evaluation of the Integrated Managerial Programming Analysis
171 and Control Technique System (IMPACT) of the Aeronautical Systems
172 Division (AFSC) -- A Management Information System;
173 keywords: documents,
174 gfe;
175 contained in: GFE-documents;
176

177 element AD781749;
178 synonyms are: ad781749;
179 description;
180 Technical Literature Review Concerning Management Informati
181 Systems;
182 Keywords: documents,
183 gfe;
184 contained in: GFE-documents;
185
186 element ADB005306L;
187 synonyms are: ADB005306L,
188 adb005306L,
189 adb005306L;
190 description;
191 Implementation of United States Air Force Automatic
192 Data Processing Requirements Studies - A Management
193 Dilemma;
194 Keywords: documents,
195 gfe;
196 contained in: GFE-documents;
197 security is: TOIT,
198 C.Hartman;
199
200 element ADB008075;
201 synonyms are: adb008075;
202 description;
203 DREV Management Information System;
204 Keywords: documents,
205 gfe;
206 contained in: GFE-documents;
207
208 element ADB010246L;
209 synonyms are: ADB010246L,
210 adb010246L,
211 adb010246L;
212 description;
213 Army Management Information Systems Master Plan -
214 (AMIS Master Plan);
215 Keywords: documents,
216 gfe;
217 contained in: GFE-documents;
218 security is: TOIT,
219 C.Hartman;